# BECOME AN INBOUND SALES NINJA: ONE START-UP'S ULTIMATE PLAYBOOK FOR SALES SUCCESS WITH HUBSPOT SALES-HUB

NICK SALVATORIELLO

WORKING IN SALES @ IMPACTBND.COM:
HUBSPOT'S 2017-2018 AGENCY PARTNER OF THE YEAR

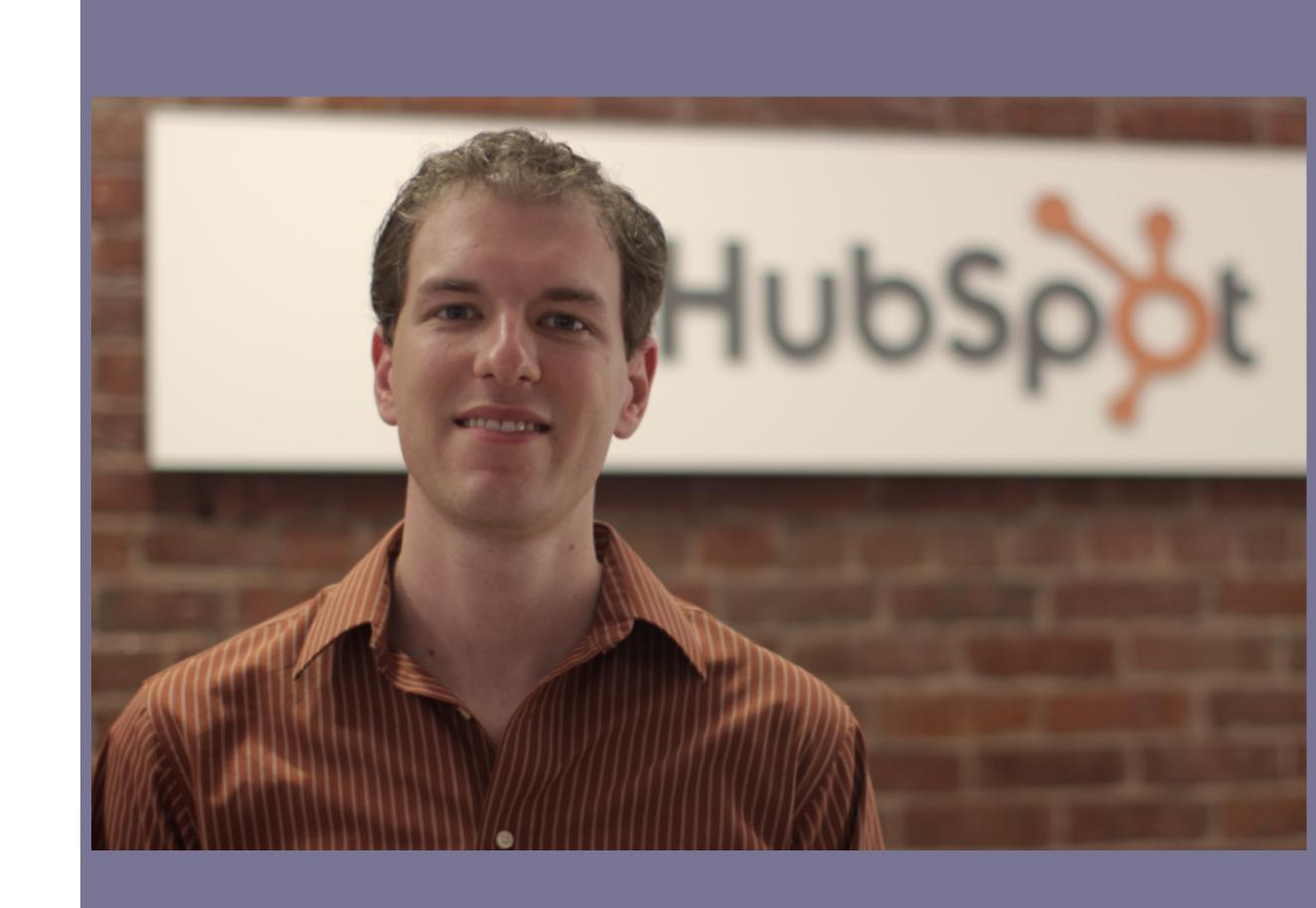
MIT START-UP CODE CONFERENCE 2019

#### HII'M NICK SAL NICE TO MEET YOU!

#### MY BACKGROUND

- 3rd year appearing at MIT Start-Up Code conference
- 4.5 years on the team at HubSpot Inc.
   (April 2011- November 2015)
- 3-time presenter at INBOUND @ BCEC
- 2nd year working full time on a sales team using sales tech like HubSpot Sales Hub

## THANK YOU FOR JOINING US TODAY!



#### THIS IS THE 1 NOTE YOU MUST CAPTURE TODAY:

#### Visit

#### IMPACTBND.COM/NINJA

to get the deck, all resources, and keep in touch

#### BREAKING DOWN THE TOPIC:

BECOME AN INBOUND SALES NINJA: ONE TEAM'S ULTIMATE PLAYBOOK FOR SUCCESS WITH HUBSPOT SALES HUB

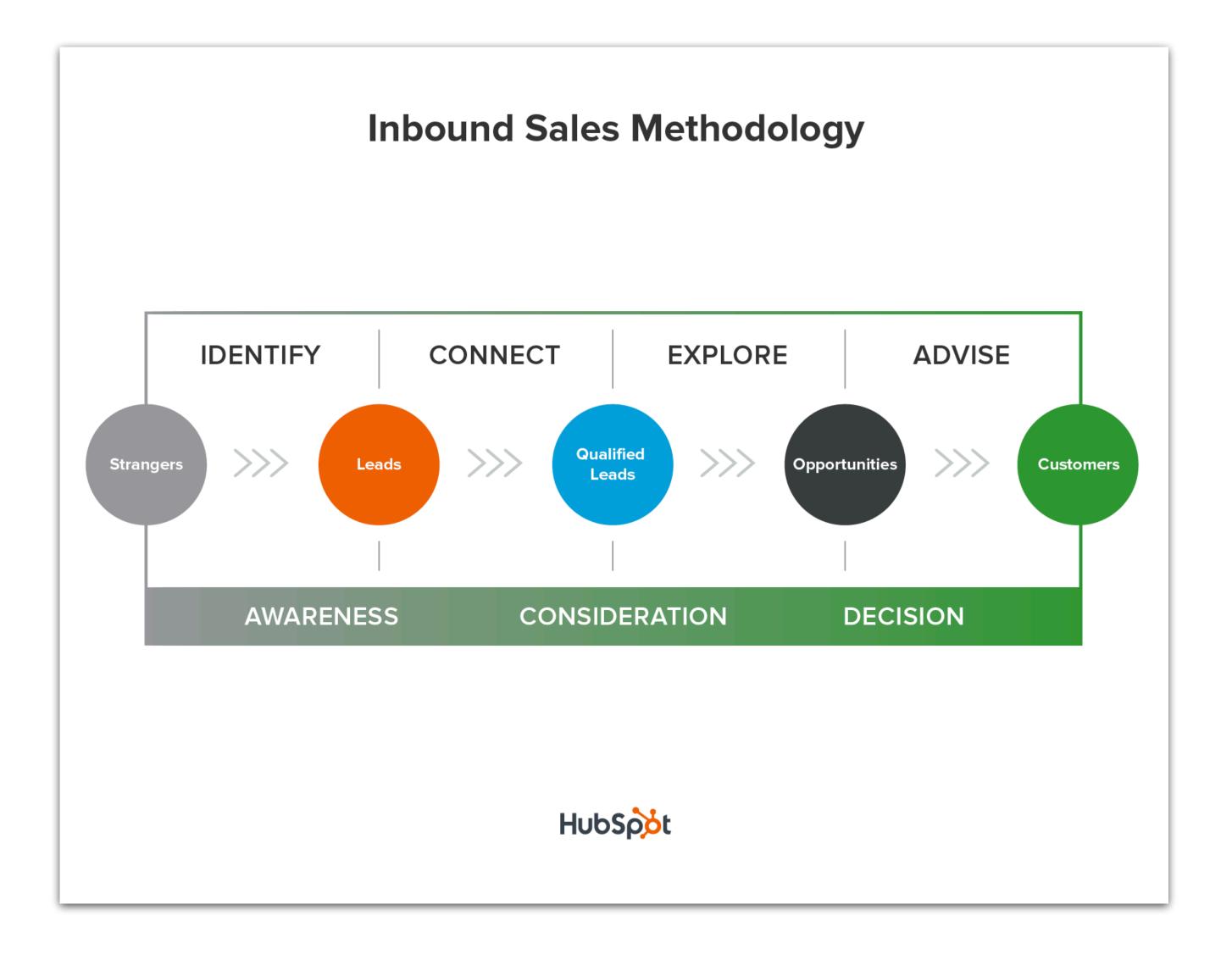
✓ INBOUND SALES NINJA?

✓ ONE TEAM?

✓ ULTIMATE PLAYBOOK?

✓ HUBSPOT SALES HUB?

#### WHAT DOES INBOUND SALES MEAN?



#### WHO HERE IS NOW OR INTENDS TO BE "IN SALES"?

#### WHAT DOES INBOUND SALES MEAN?

ASK MY BOSS, IMPACT'S FIRST HEAD OF SALES:



"Inbound Selling or Sales (to me) is the art of guiding a prospect through a **personalized** buying journey on their terms while further **educating** and **challenging** them to make the **best decision for them** and their organization."

-Tom DiScipio, Chief Revenue Officer and Partner, IMPACT

#### WHAT DOES INBOUND SALES MEAN?

#### ASK HUBSPOT'S FIRST HEAD OF SALES:



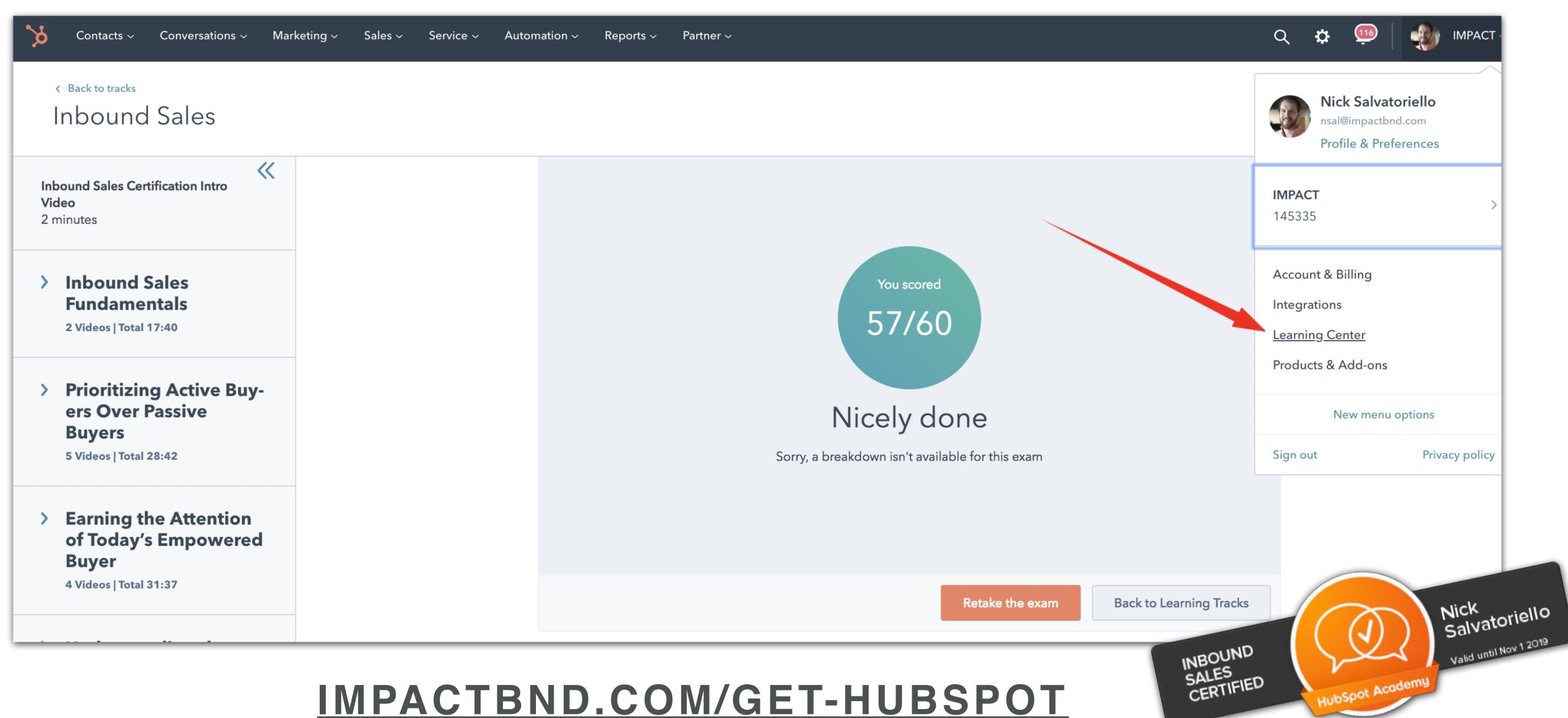
"Inbound salespeople focus on their prospect's pain points, act as a **trusted consultant**, and adapt their sales process to the buyer journey."

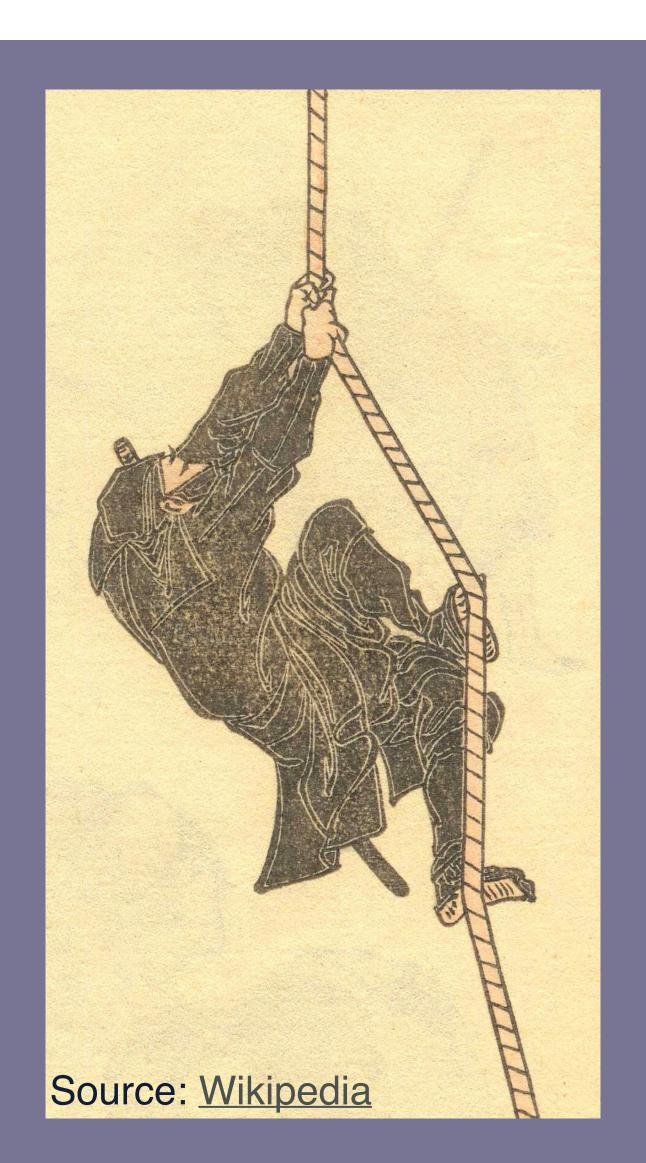
-Mark Roberge

HubSpot's first rep and former VP of Sales

Inbound Sales: How to Sell the Way Prospects Buy

#### YOU CAN LEARN ALL ABOUT THE FUNDAMENTALS IF YOU HAVEN'T ALREADY

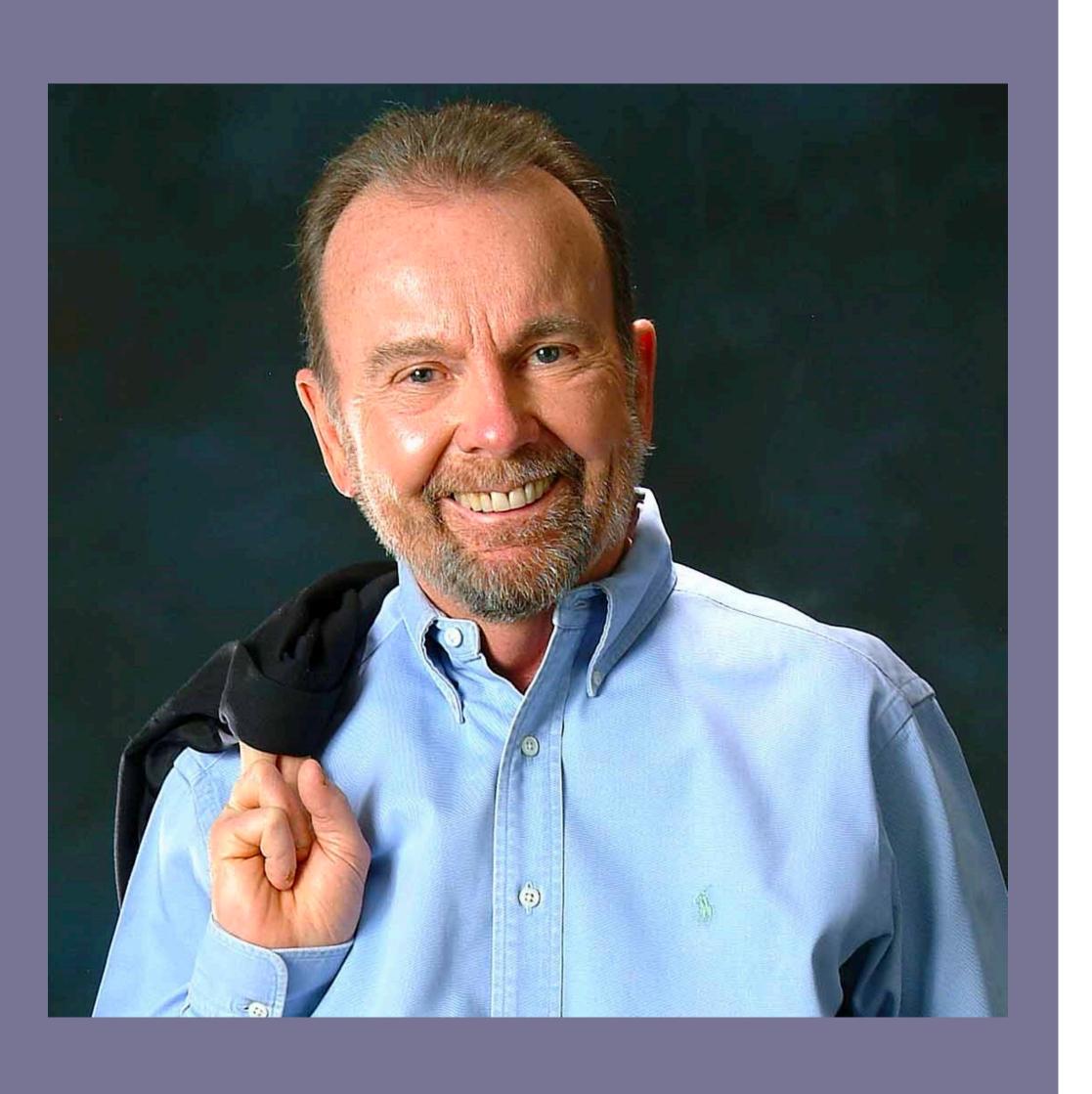




## WHAT DO WE MEAN BY BEING A 'NINJA' AT IT?

YOU'RE PRACTICED + SUBTLE:

- Practicing and preparing over time.
- Your weapons, techniques are hidden.
- Not like a clown with novelty gadgets being like "look at me! Look what I can do!"
- When done well, your craft is unnoticeable it's that natural.



#### ASK OUR SALES COACH:

# "THE ART OF SALESMANSHIP IS THE ABSENCE OF SALESMANSHIP."

-Jack Carrol of SalesLinks.com

#### KEY RESOURCES

AS A TEAM, WE CONSUMED ALL THESE BOOKS IN YEAR 1

#### **They Ask You Answer:**

Why you want it: A really easy to follow guide on inbound sales/content marketing by the most successful HubSpotter I've ever met.

#### **The Challenger Sale:**

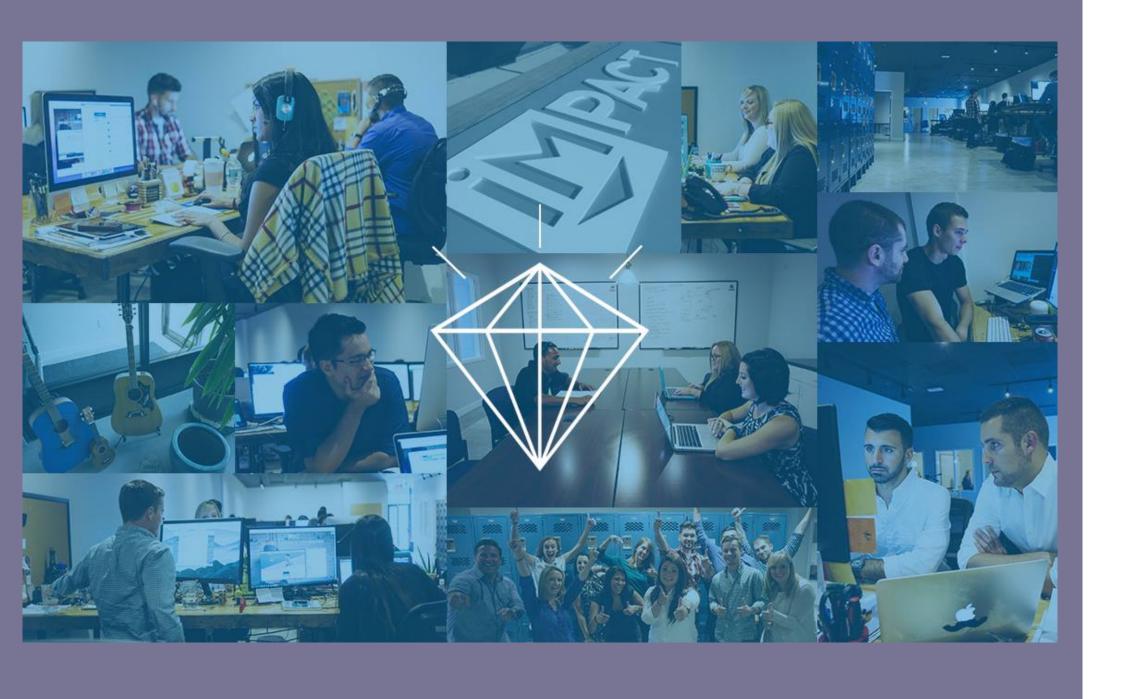
Why you want it: It's a guide for reps and managers to be better teachers/advisors in sales.

#### **The Ultimate Sales Machine:**

Why you want it: Bring all you've learned about marketing and sales together in a complete guide that is VERY inboundy.



WILEY



## WHAT DO WE MEAN BY 'ONE TEAM'?

THIS IS WHAT IMPACT DID, GIVEN
OUR SITUATION, BUT IT'S PROBABLY
NOT THAT DIFFERENT FROM YOURS....

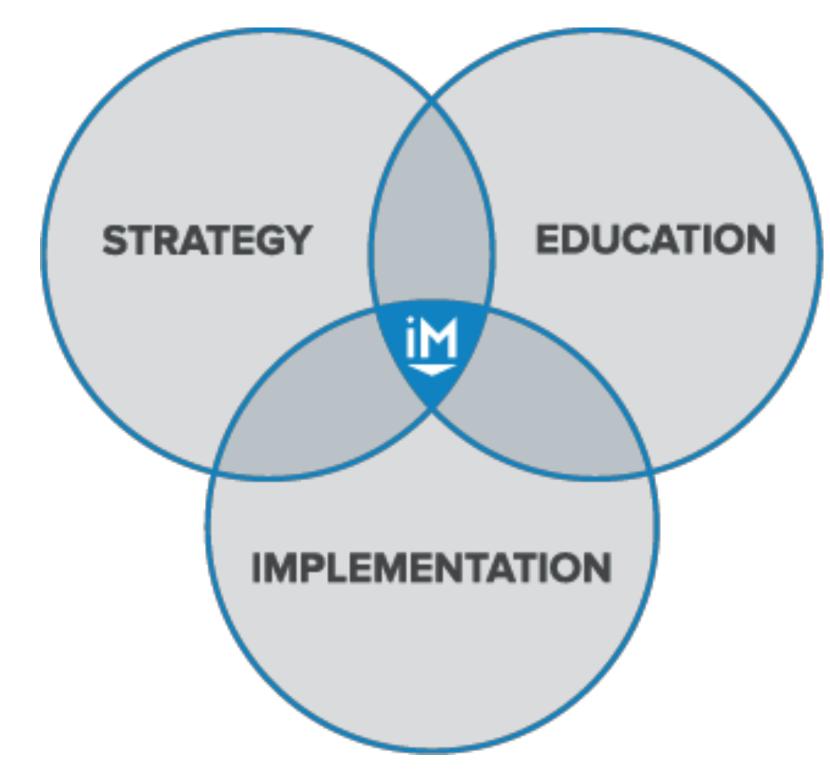


#### Other vital stats:

- 60+ full time staff members ranging from inbound strategists, trainers, marketers, designers, developers
- 50+ organizations currently retain us as their 'go-to' agency and resource for all things inbound
- Retainer (subscription) clients spend an average of \$85k/year with us.
- Retainer clients work with us for an average of 2 years

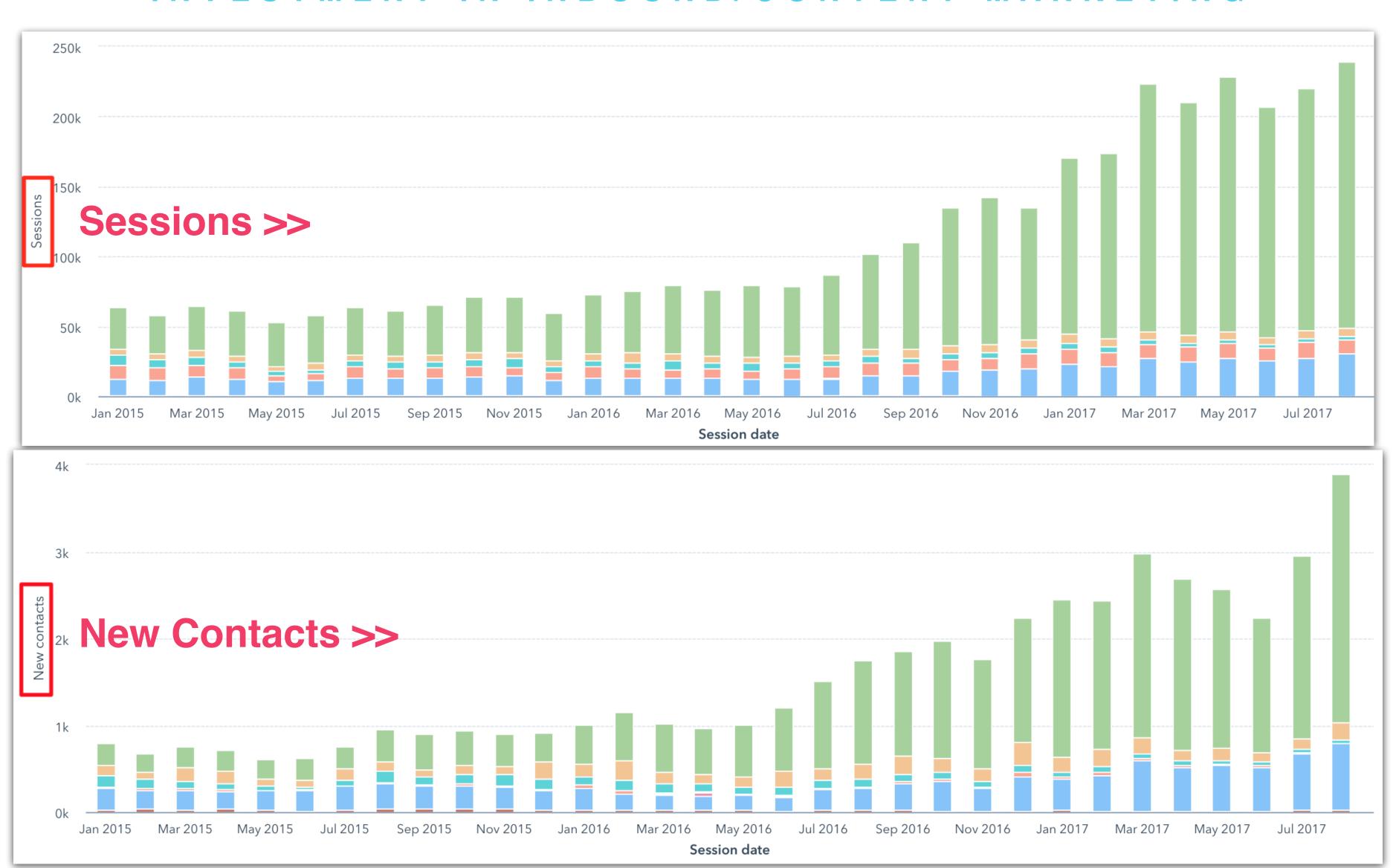
Learn more: impactbnd.com



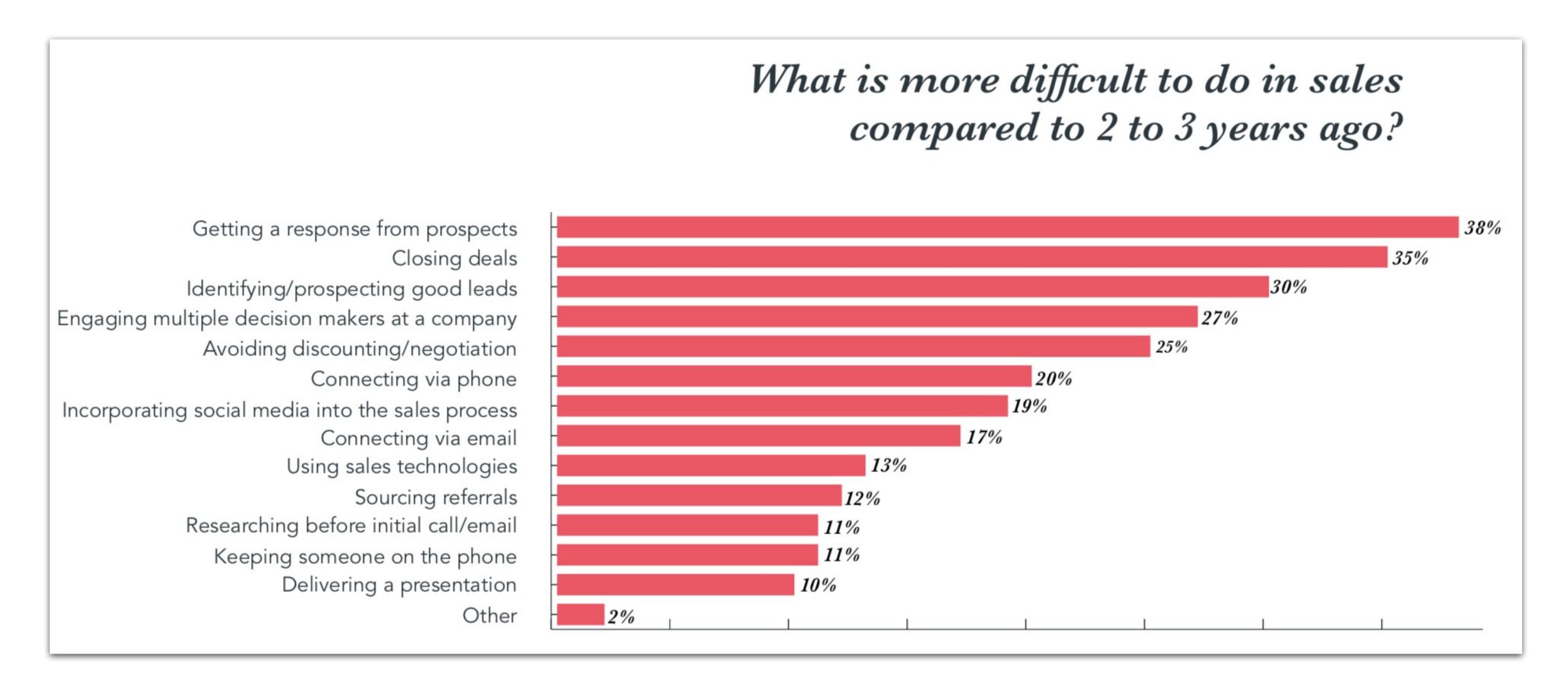


#### WHAT IS IMPACT'S SITUATION?

REAPING THE REWARDS FROM CONSISTENT INVESTMENT IN INBOUND/CONTENT MARKETING

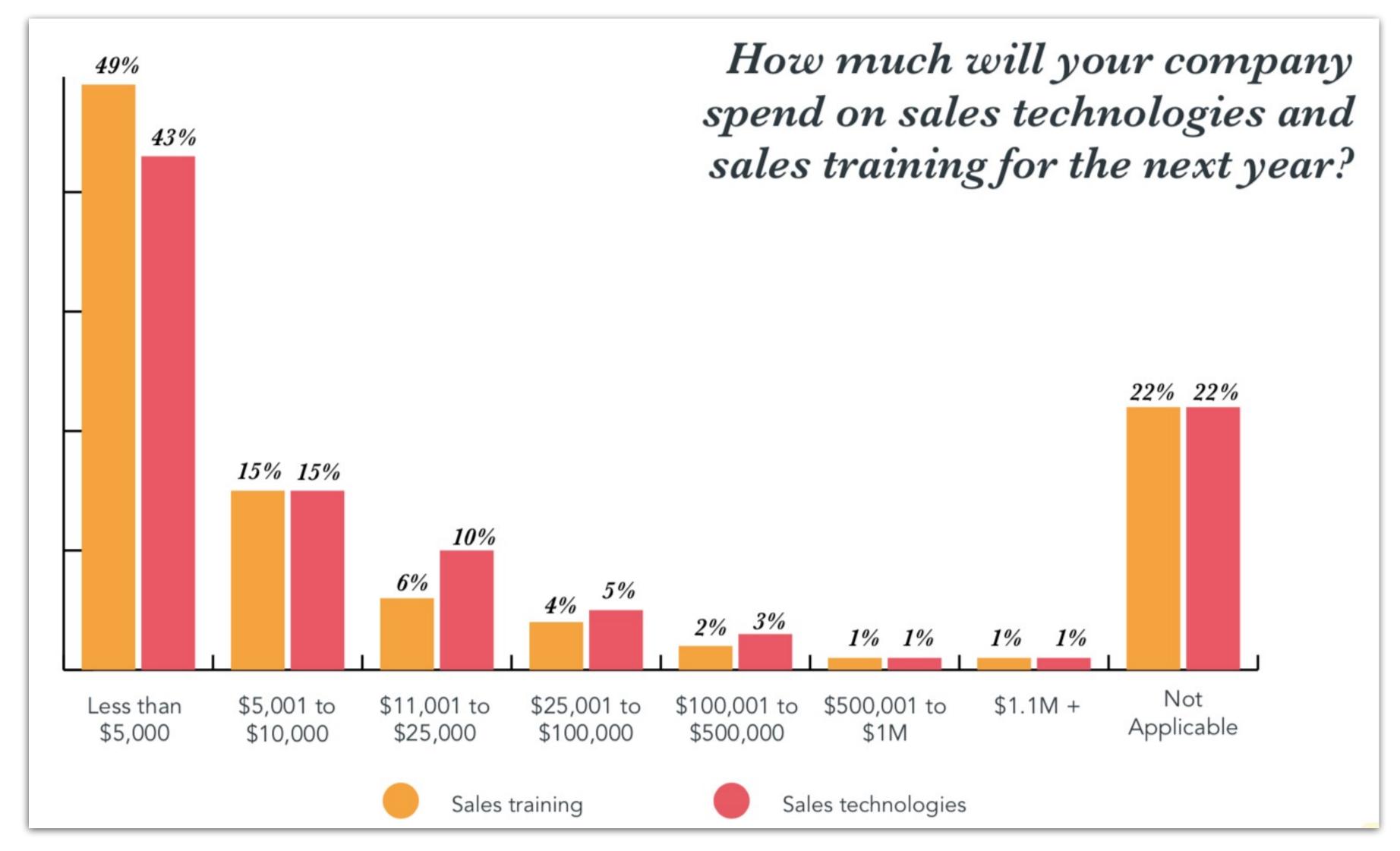


#### SALES STILL HAS ITS CHALLENGES...



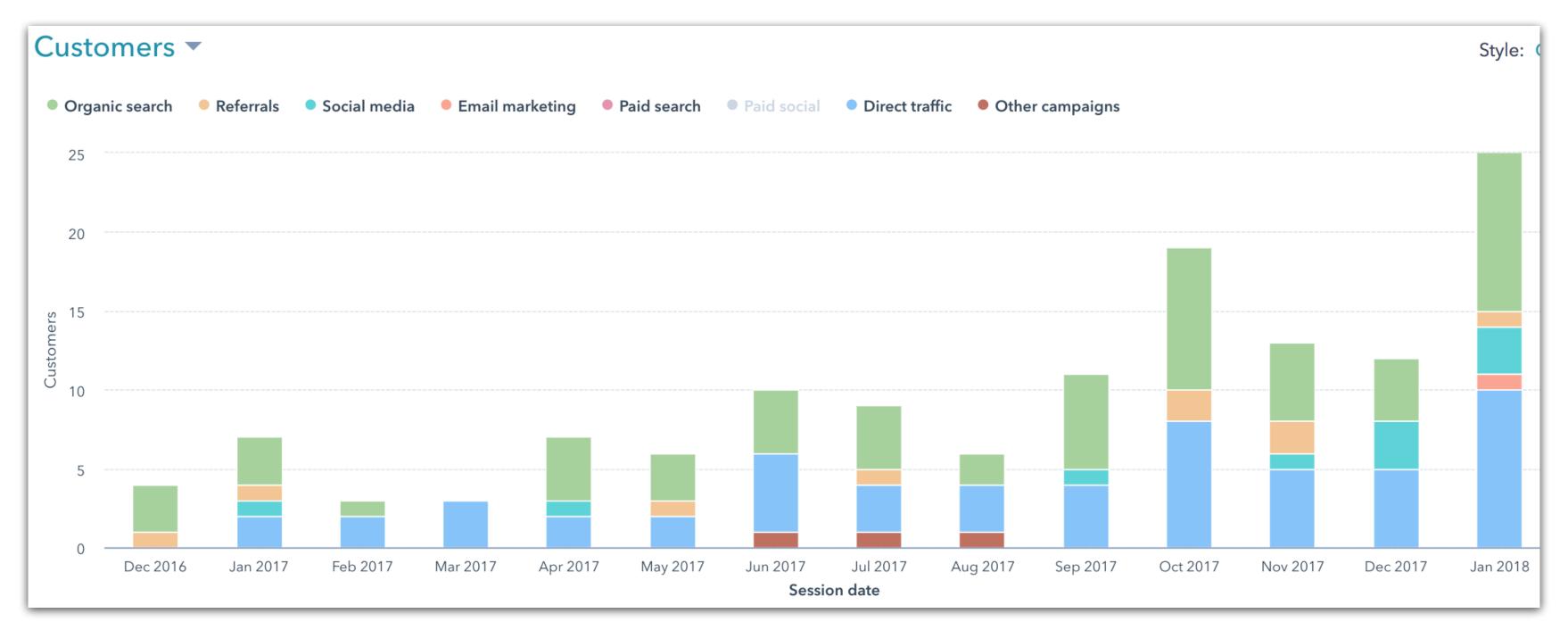
Source: The State of Inbound Report

## MOST COMPANIES ARE STILL UNDERINVESTING IN SALES...



Source: The State of Inbound Report

#### THE CLOSE OF OUR 1ST YEAR USING SALES HUB







#### IMPACT'S 2020 VISION

IMPACT's Leadership Team, using staff interview/survey input, invested 2-days off-site with a consulting firm to draft it.

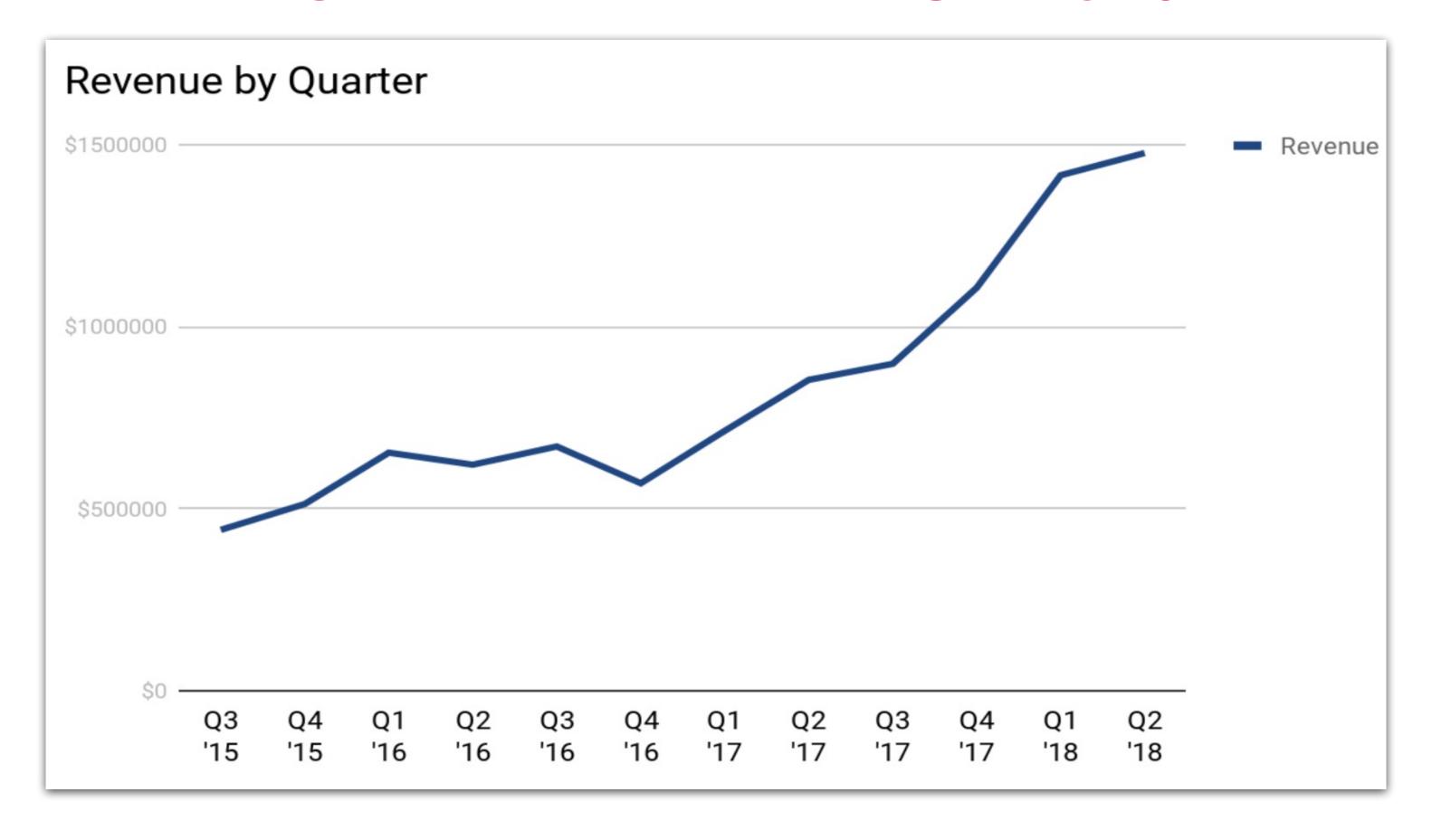
Our CEO reviews elements of the vision in each monthly All-Hands.



- \$10m in revenue and 25% net profit
- Measurables: 1 million monthly website visitors,
   > 50,000 engaged members in our community,
   1,000 attendees at IMPACT Live 2020
- Premier destination for people that want to have more

- Websites
- Our peop
- Our solut
- IMPACT's

## REVENUE GOALS CALLED FOR GROWING \$10 MILLION/YEAR RUN RATE BY END OF 2019

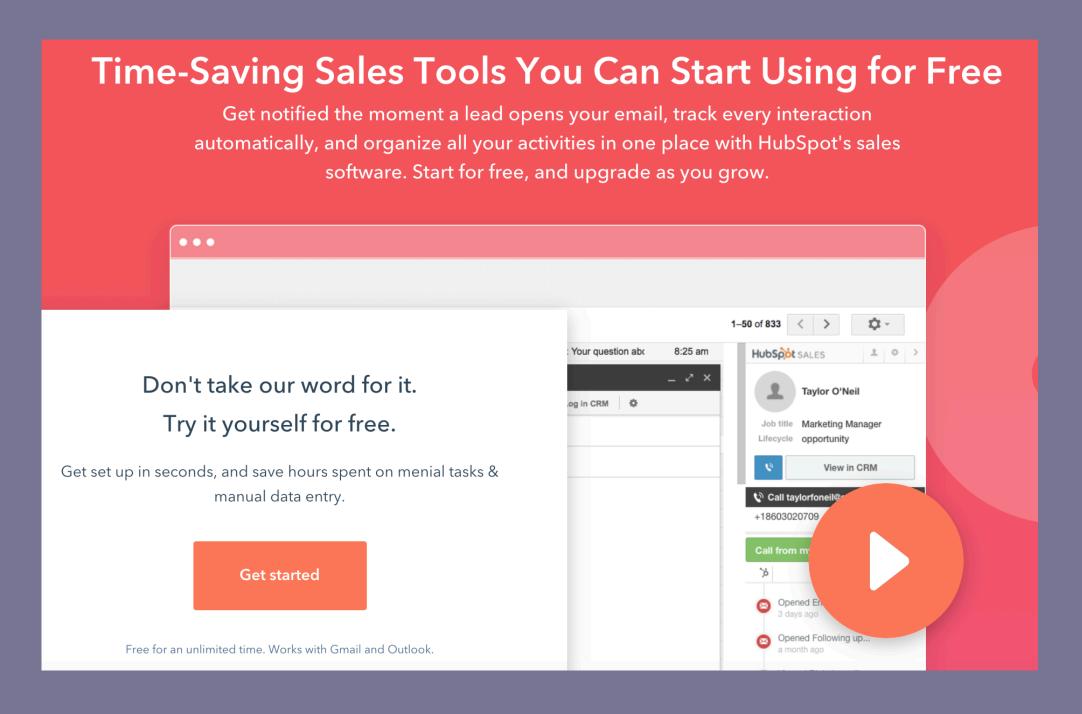


For us, that meant our sales, marketing and services teams working together to grow by \$3 million+/year



## WHAT DO WE MEAN BY 'ULTIMATE PLAYBOOK'?

BECAUSE IT'S ADAPTABLE AROUND YOUR GOALS, NOT JUST AROUND GETTING EVERY FEATURE USED.



## WHAT IS HUBSPOT'S 'SALES HUB'?

"TIME-SAVING CRM + SALES TOOLS THAT HELP YOU
GET DEEPER INSIGHTS INTO YOUR PROSPECTS,
AUTOMATE THE TASKS YOU HATE,
AND CLOSE MORE DEALS FASTER."

THEY'RE FREE TO TRY:

IMPACTBND.COM/GET-HUBSPOT

# THE BEST PLAY IS IMPLEMENTING 1-2 REGULAR USES FOR EACH FEATURE UNTIL IT FORMS A HABIT. SALES PEOPLE RUN OFF OF HABITS.

@ NICKSALINBOUND

# HOW OUR TEAM ADOPTED CRM + SALES HUB



(A HIGHLIGHT REEL)

#### GOALS IMPACT SET FOR HUBSPOT SALES HUB

FEATURE ADOPTION FOLLOWED OUR TEAM'S GOALS:



CENTRALIZE INFO **TRACKING** 



CLOSING DEALS FASTER



STANDARDIZE PROCESSES



FOCUSING ON CUSTOMER SUCCESS



INCREASE EFFICIENCY



**EXPANDING OUR INBOUND** SALES TOOLSET



**EXTRACT INSIGHTS** 



SUSTAINING TEAM SUCCESS AS **₩E GROW** 

#### OUR PLAYBOOK FOR INBOUND SUCCESS

WITH HUBSPOT SALES HUB



#### **CENTRALIZE INFO TRACKING**



STANDARDIZE PROCESSES



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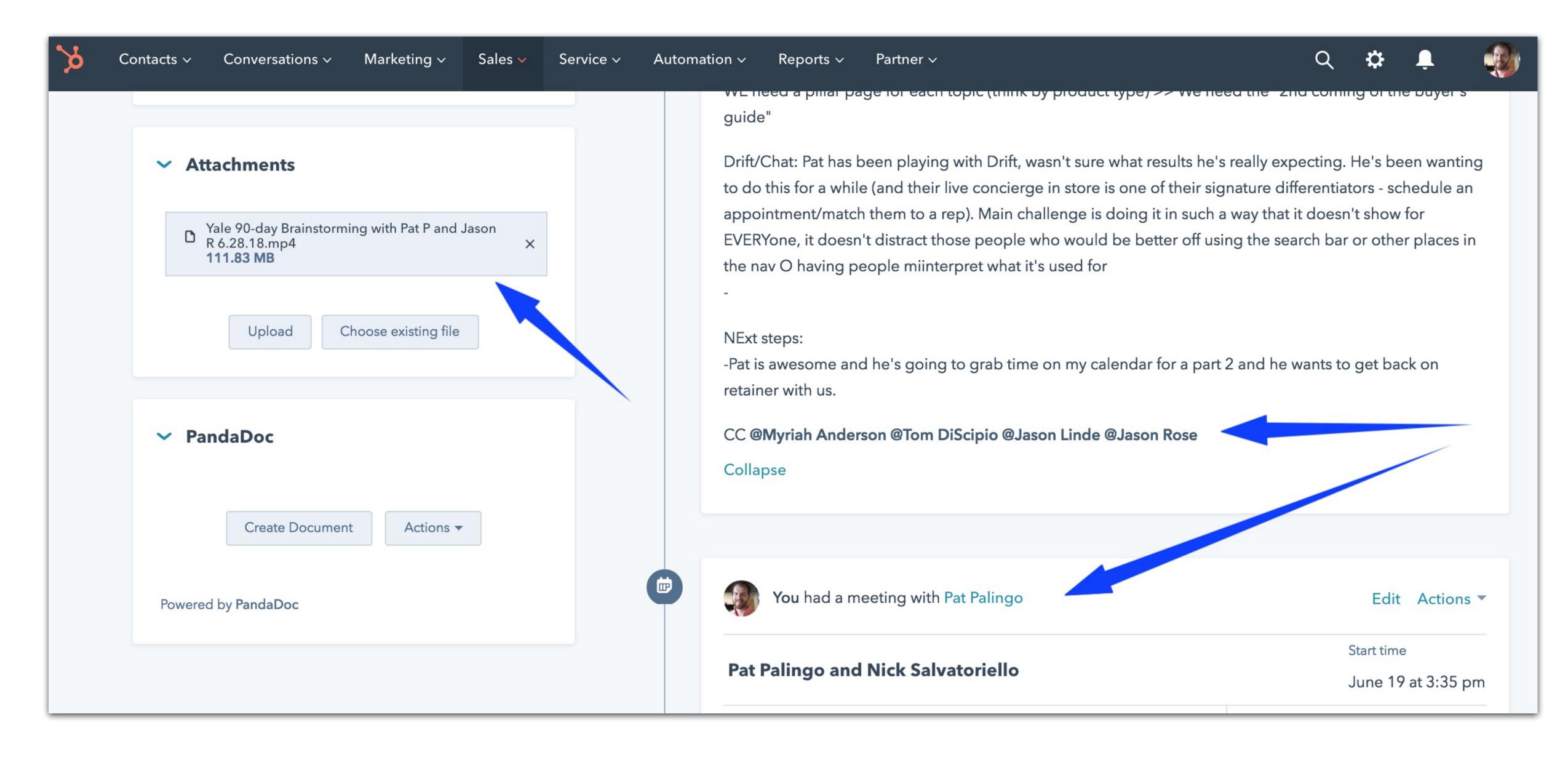
SUSTAINING TEAM SUCCESS AS ₩E GROW

#### ALL CONTACTS TRACKED IN CRM

"IF IT'S NOT IN THE CRM, IT DOESN'T EXIST"

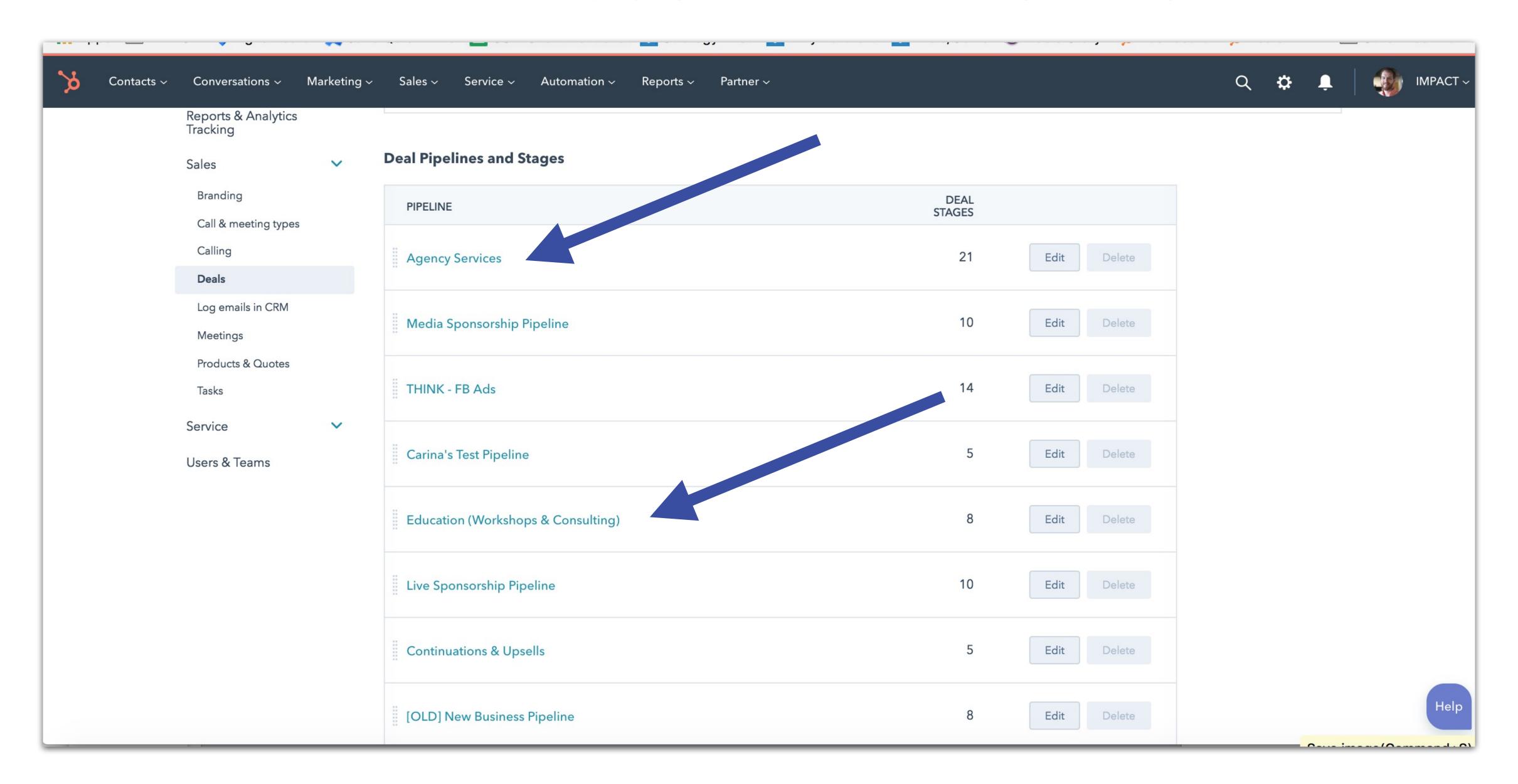
Deals ▼		Table	Board Search fo	or a deal Q Actions ▼	Import	Create deal
All deals	DEAL NAME \$	DEAL STAGE \$	CLOSE DATE 🕏	DEAL OWNER \$	AMOUNT \$	
All saved filters >		Sales Presentation Completed	Oct 31, 2018	Melanie Collins (mcollin	\$60,000	
Pipeline		Stalled	Sep 30, 2018	Marc Amigone (mamig	\$2,500	+
Agency Services ▼		Stalled	Aug 1, 2018	Marc Amigone (mamig	\$20,650	
All deals 199 deals Options ▼  + Add filter		Connect Call Completed	Jul 31, 2018	Myriah Anderson (man	-	
		Exploratory Booked	Jul 31, 2018	Vin Gaeta (vgaeta@imp	-	
		Exploratory Completed	Jul 31, 2018	Marc Amigone (mamig	\$30,000	
		Sales Presentation Booked	Jul 31, 2018	Marc Amigone (mamig	\$2,500	
		Exploratory Completed	Jul 31, 2018	Melanie Collins (mcollin	-	
		Exploratory Completed	Jul 31, 2018	Marc Amigone (mamig	\$2,500	
		Sales Presentation Booked	Jul 31, 2018	Marc Amigone (mamig	\$2,500	
		Exploratory Booked	Jul 31, 2018	Myriah Anderson (man	-	0 -
		Connect Call Completed	Jul 31, 2018	Myriah Anderson (man	-	Total Control

## EVERYTHING ATTACHED TO THE DEAL RECORD



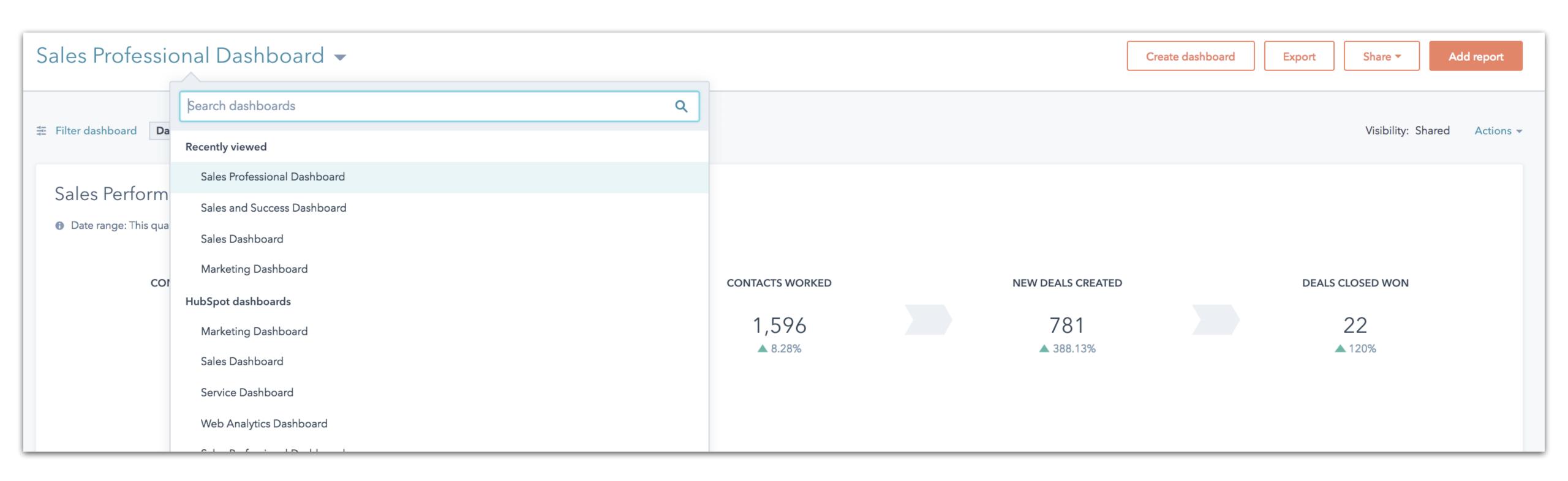
#### PIPELINES FOR EVERYTHING WE SELL

#### START WITH BASIC ONES AND BUILD OUT FROM THERE

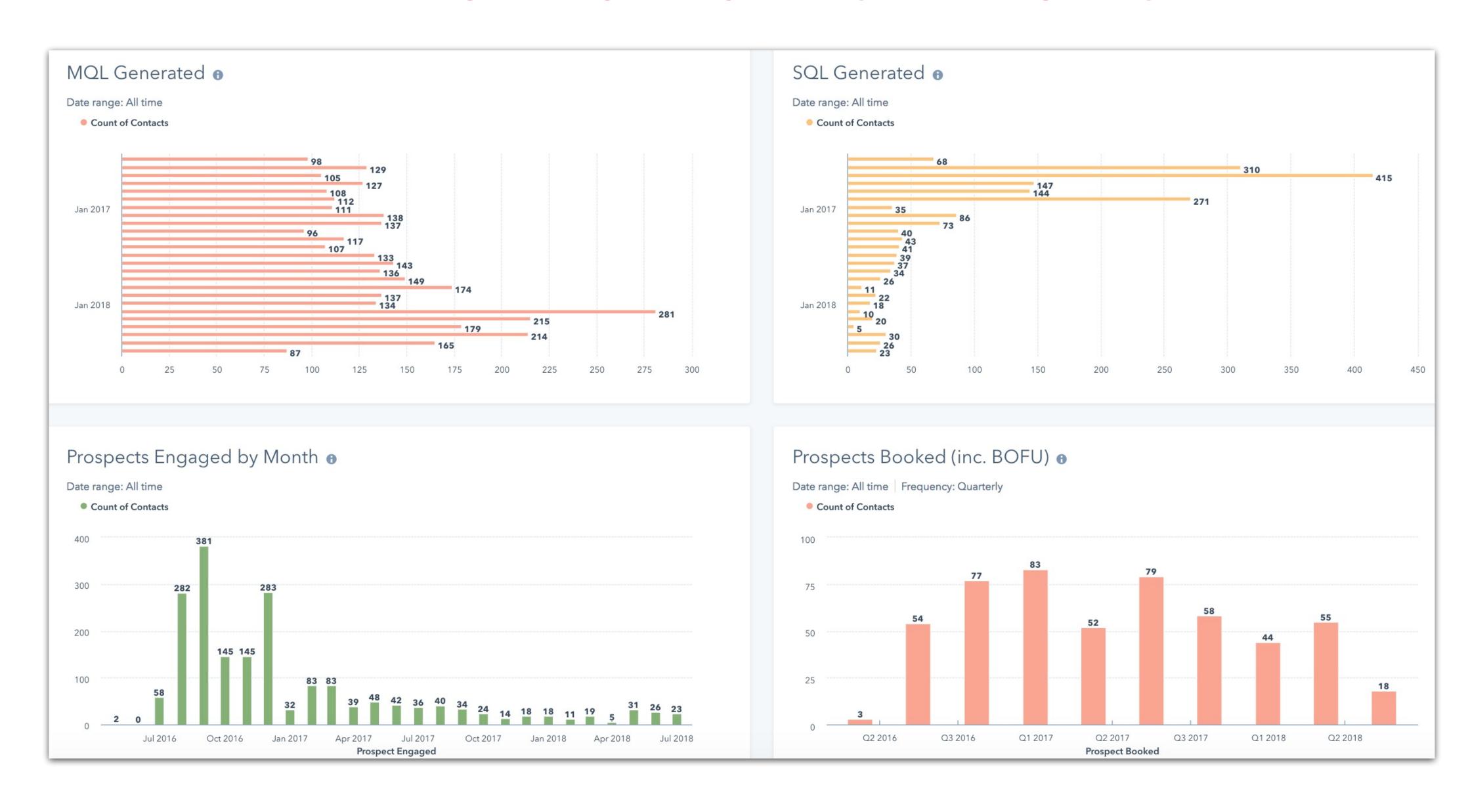


#### ALL REPORTS ON DASHBOARDS

### THERE'S SOME GREAT DEFAULTS TO START WITH AND YOU CAN ADJUST FROM THERE

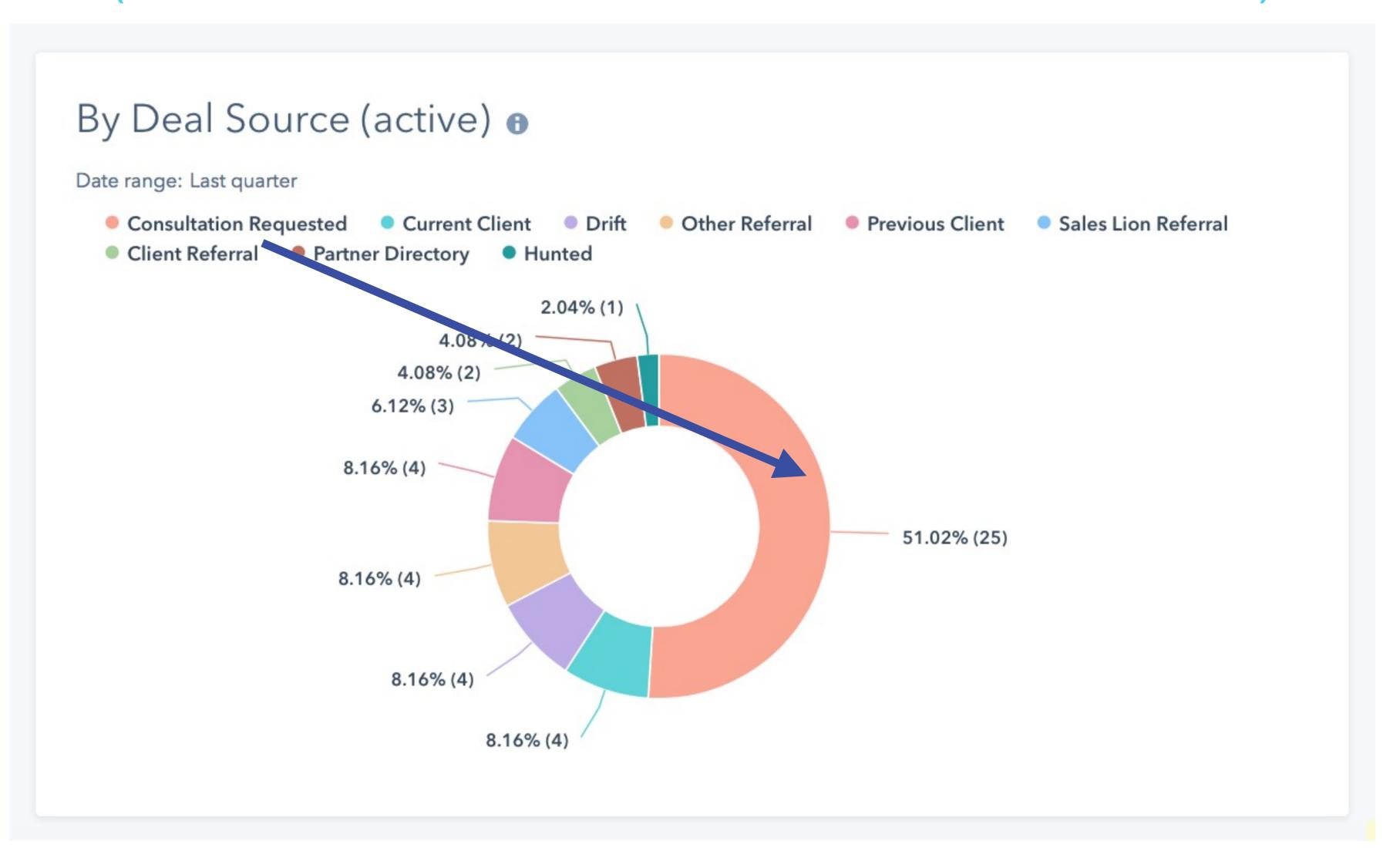


## TRACK AND MANAGE "DEMAND" FOR EXPLORATORY CALLS/NEW OPPS



## REPORTS ON WHERE OUR DEALS WERE COMING FROM

WE FOCUSED WHERE WE FOUND THE MOST SUCCESS (INBOUND LEADS VS. OUTBOUND PROSPECTING)

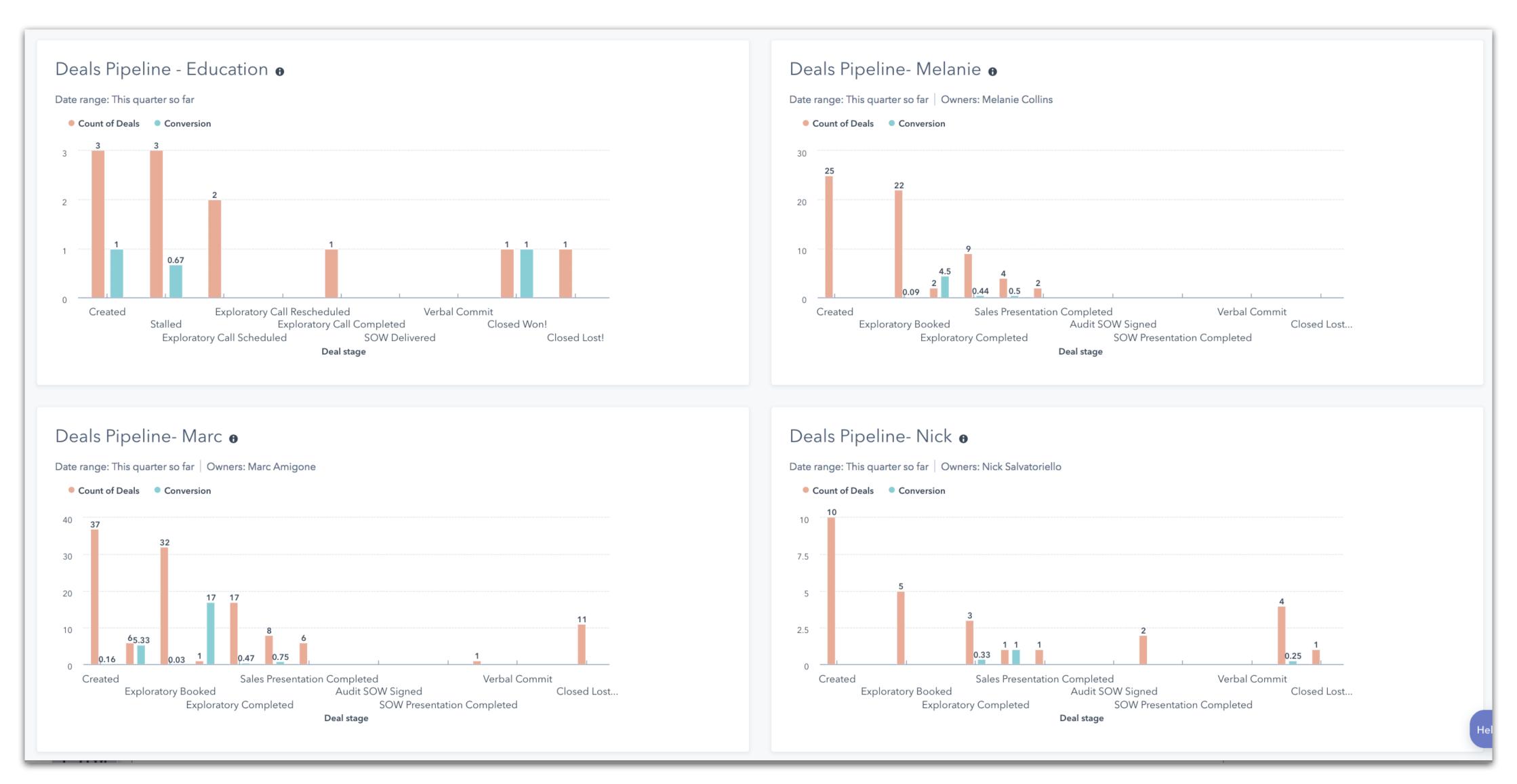


## REPORTS: ON HOW MANY DEALS I HAD IN EACH STAGE OF MY PIPELINE



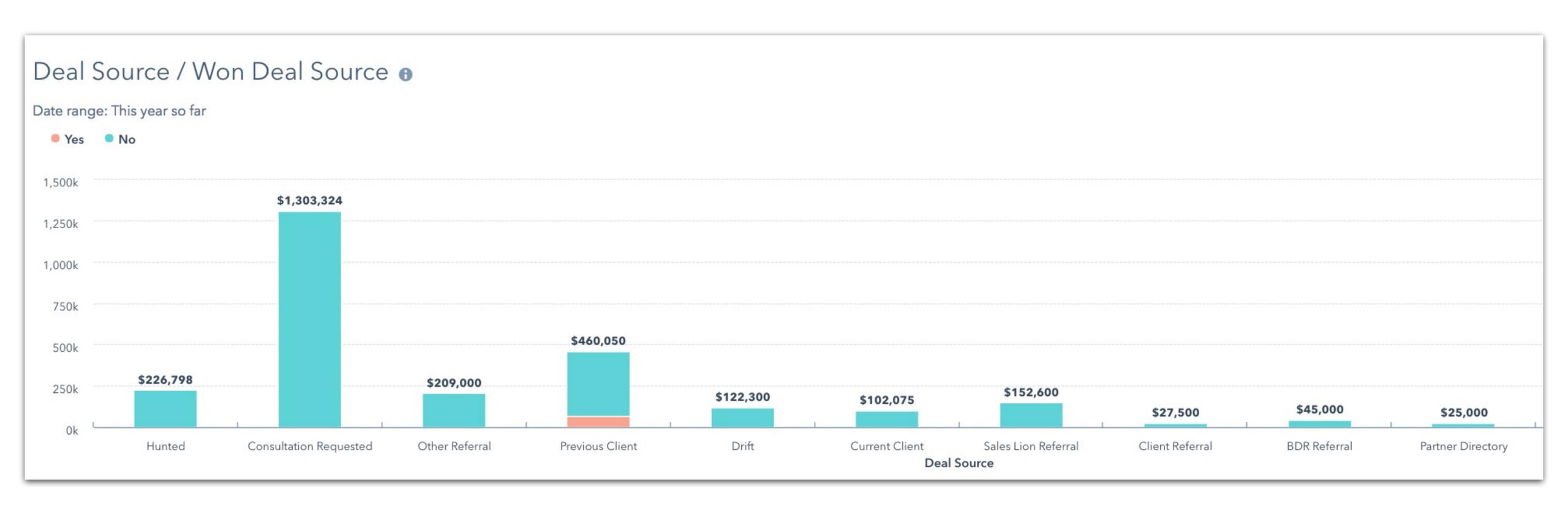
#### ALL REPS AND ALL DEALS ON ONE DASHBOARD

ALLOWS MANAGERS TO COACH AND ADVISE ACCORDINGLY (SOMETIMES ABOUT FEATURE UTILIZATION)



## REPORTS: ON HOW DEAL SOURCES WERE TRANSLATING INTO REVENUE

ARE THERE SOURCES THAT SHOW A BETTER FIT THAN OTHERS? EMERGING CHANNELS FOR NEW OPPS?



#### OUR PLAYBOOK FOR INBOUND SUCCESS

WITH HUBSPOT SALES HUB



CENTRALIZE INFO **TRACKING** 



CLOSING DEALS FASTER



STANDARDIZE PROCESSES



FOCUSING ON CUSTOMER SUCCESS



INCREASE EFFICIENCY



**EXPANDING OUR INBOUND** SALES TOOLSET



EXTRACT INSIGHTS



SUSTAINING TEAM SUCCESS AS ₩E GROW

#### WHAT IS OUR TEAM'S BASIC SALES PROCESS?

- 1.Connect Call (get our script we drafted)
- 2. Exploratory/Goals Call (I pick an outline and drop into my CRM deal notes. Inspired by GPCT CI BA article)
- 3."Demo" Call (Deck on how we operate, Meet a Services Team member)
- 4.Proposal + Estimate Presented (Deck with Goals/Trends/Insights and Quote)
- 5. Master Services Agreement + Statement of Work Finalized (Review both docs on a call and confirm timeline and commitment before sending over)
- 6.Closed Won (Complete Closing Checklist, Host internal kick-off)

## PIPELINE DEAL STAGES THAT MIRRORED OUR SALES PROCESS

[OLD] New Business Pipeline 🎤

Configure Automation		
STAGE NAME	WIN PROBABILITY	UPDATE STAGE PROPERTIES
Exploratory Booked	10%	
Goal Setting & Planning Booked	20%	Amount , Close Date , Deal Description , Has HubSpot? , and Exp
HubSpot Demo / Tactical Meeting Book	30%	
SOW Presentation Booked	40%	Why it might not close by close date , Why it will close by close d
SOW Presented	50%	Why it might not close by close date and Why it will close by clos
Verbal Agreement	90%	
Closed Won	Won	Closed Won Reason and Close Date
Closed Lost	Lost	Closed Lost Reason and Close Date

#### NOT A GOOD FIT? ALWAYS AT HELP WITH FREE RESOURCES. IT'S INBOUNDY.

Name: Post-Explore: Not ready/just starting = try free tools, check back with us later



Subject: Follow up from our discussion - free tools/resources

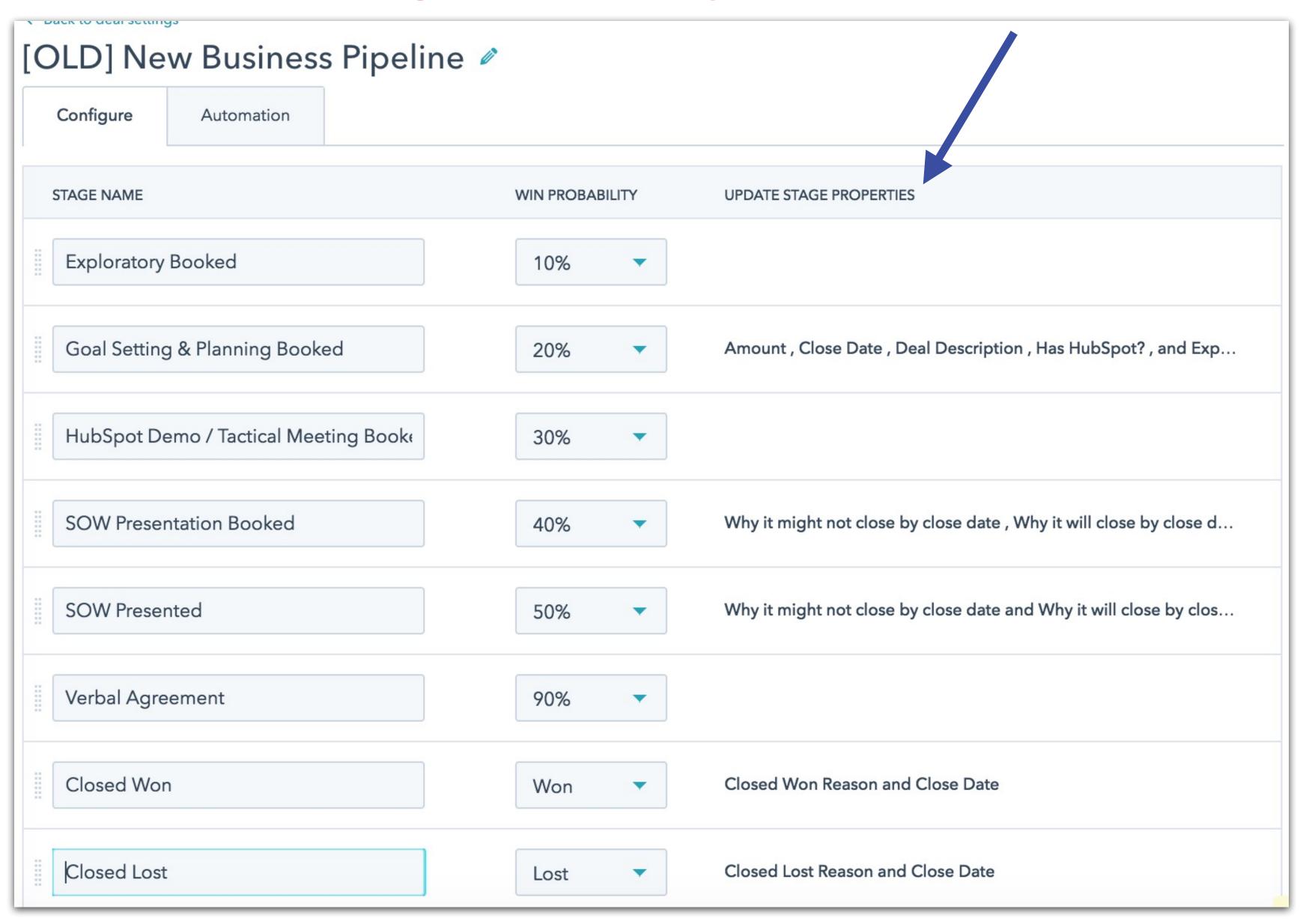
Good talking with you just now. As a recap, our basic conclusion was it might be a bit early for an engagement with IMPACT.

did promise I would send along some resources though, in hopes we can help you folks "virtually" via some of the content/tools that we have put out that have been helpful to companies like yours:

- \*A link to subscribe to the IMPACT marketing blog (subscribe to keep in touch + this page is a good example of a page you should build to convert your future US site visitors into newsletter and/or blog subscribers as well.).
- \*Run some numbers on IMPACT's ROI Calculator (calculate your goals and how your budgets/performance might impact them, no pun intended;)
- \*A simple tool to help you brainstorm blog titles based on topics you want to write about. Sometimes the title is the biggest challenge to getting started! We can dig into this data with you down the road.

I hope you find these resources useful and that you'll check back in with us in a few months once you've run some marketing

### REQUIRED DEAL INPUTS IN ORDER TO MOVE DEALS AHEAD



## REQUIRED FIELDS TO MOVE DEALS AHEAD (FOR BOTH PARTIES)

#### Awesome! We're Excited to Talk to You

Before our call, it would be very helpful if we were able to learn a little more about you and what you're looking to accomplish.

#### Please take 5 minutes to complete the form below:)

hat are the most important metrics you track?*	
nat are the most important metrics you track?"	
	//
your website was performing 10x better than it is righ	nt now, what would be different?
your website was performing 10x better than it is righ	nt now, what would be different?
your website was performing 10x better than it is righ	nt now, what would be different?
	nt now, what would be different?
your website was performing 10x better than it is right.  Who owns content marketing in your organization?*	nt now, what would be different?
	nt now, what would be different?

## EMAIL TEMPLATES FOR POST EXPLORATORY CALL FOLLOW UP

Vi	View: All ▼		explore
		NAME 🗘	CREATED BY \$
		BOFU Explore Schedule Questionnaire	Shandia Drummond
		Post-Explore: Build it yourself internal proposal resources   Nick Sal	Nick Salvatoriello
		Post-Explore: Not ready/just starting = try free tools, check back with us later	Nick Salvatoriello
		Pre-Explore - budget concerns / can't afford our minimum deal size   Nick	Nick Salvatoriello

Resource: More template ideas from HubSpot

#### OUR PLAYBOOK FOR INBOUND SUCCESS

WITH HUBSPOT SALES HUB



CENTRALIZE INFO **TRACKING** 



CLOSING DEALS FASTER



STANDARDIZE PROCESSES



FOCUSING ON CUSTOMER SUCCESS



**INCREASE EFFICIENCY** 



**EXPANDING OUR INBOUND** SALES TOOLSET

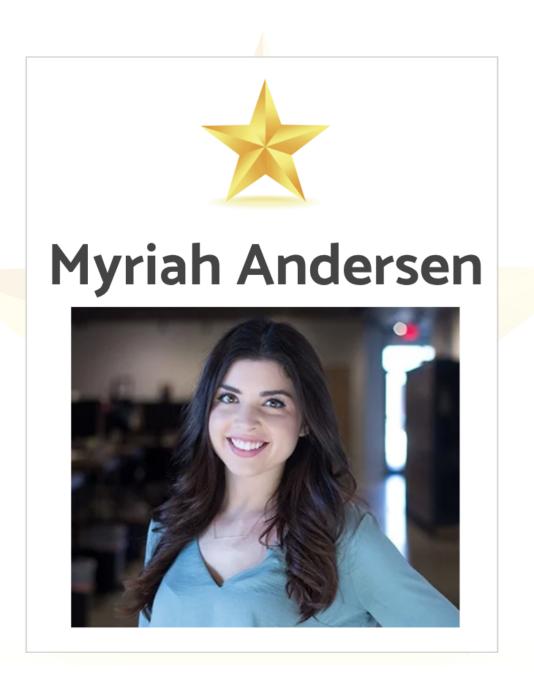


EXTRACT INSIGHTS



SUSTAINING TEAM SUCCESS AS ₩E GROW

### HIRE A LEAD MANAGER / CONNECTION SPECIALIST



In charge of all consultation requests and making sure no lead is left behind.



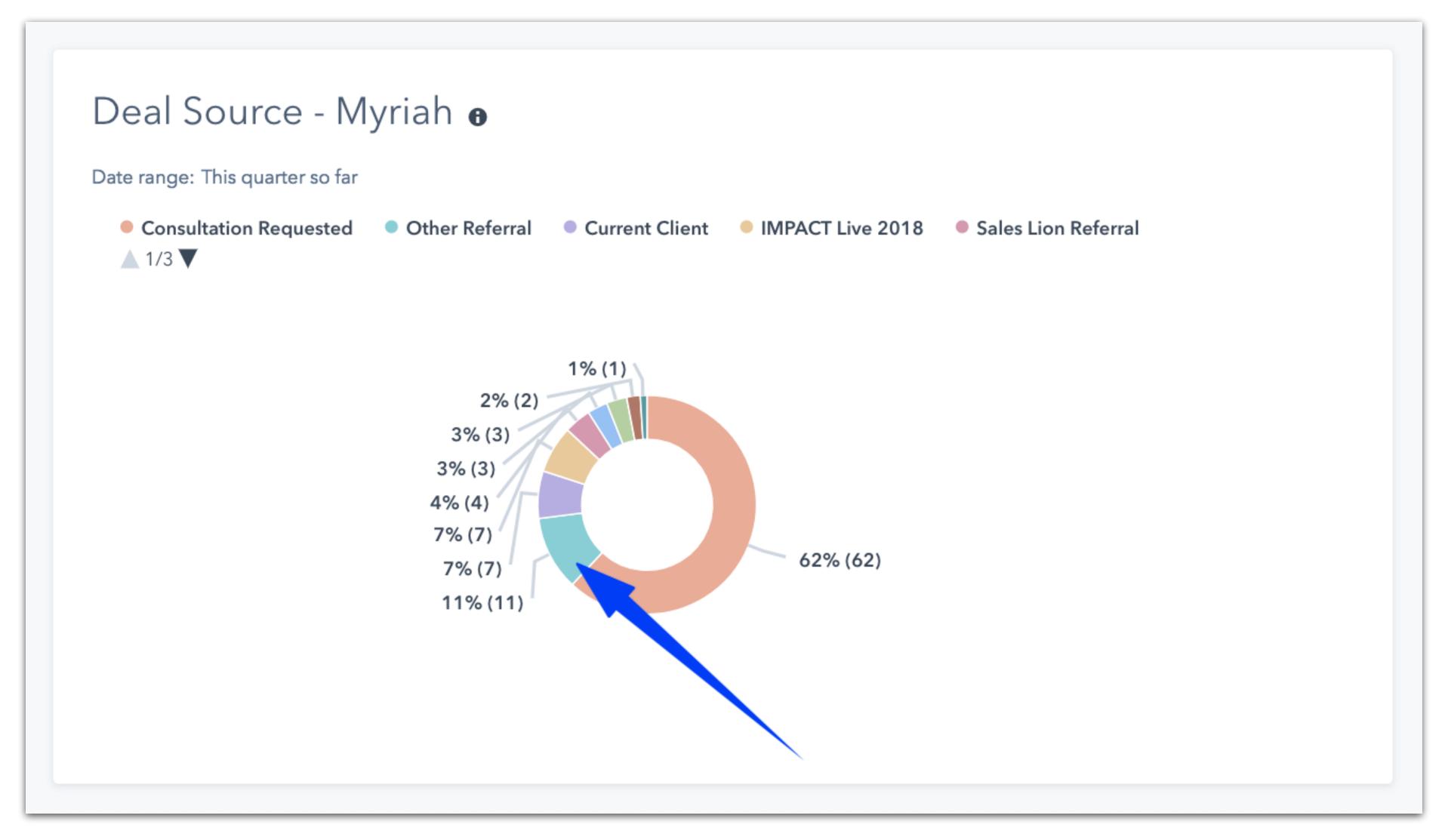
#### Also sometimes known as:

- Business Development Rep (BDR)
- "The Front Desk"
- Sales Team's Gatekeeper / Filter

#### Sometimes can double as:

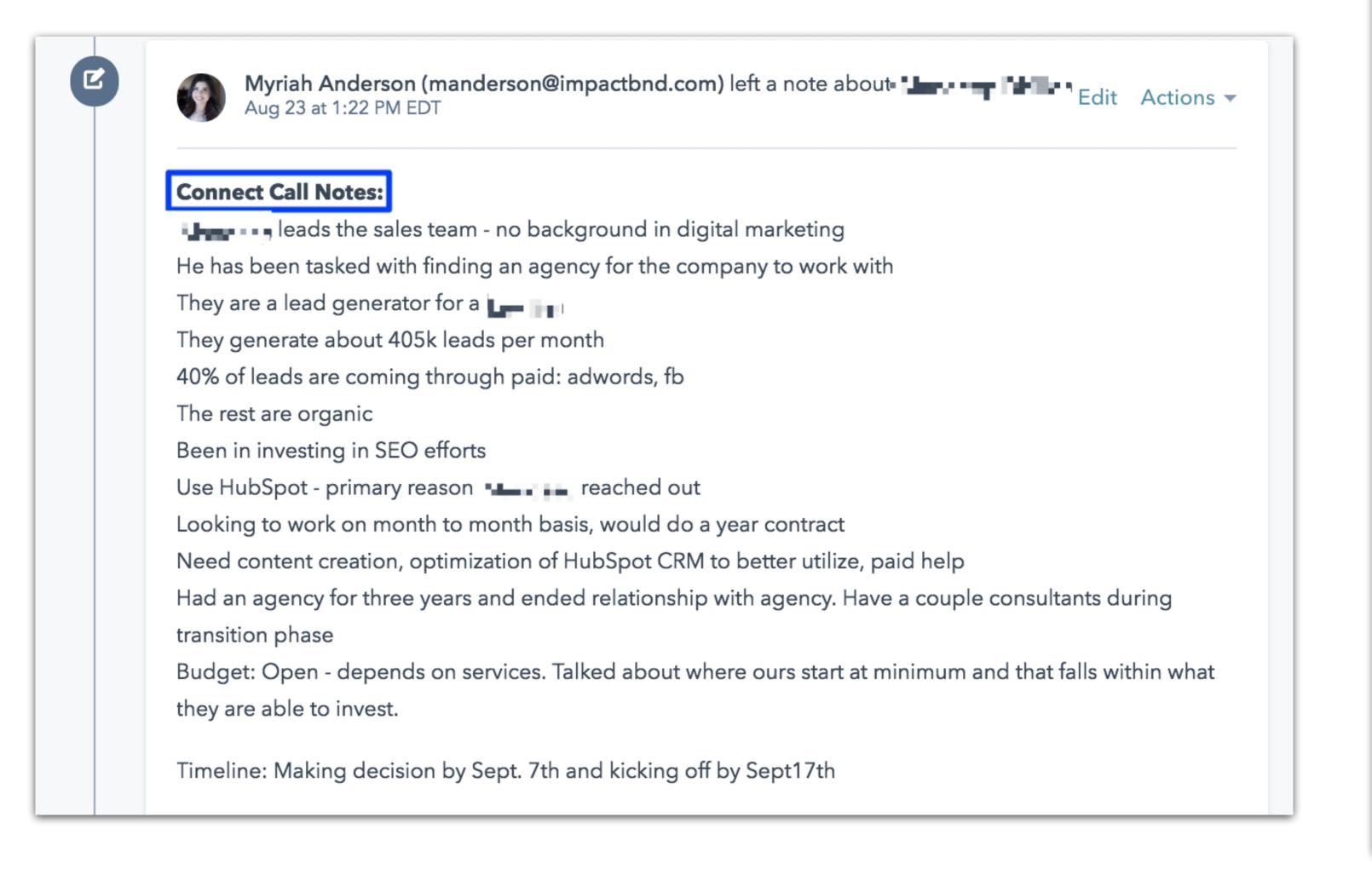
- Outbound Sales Development Rep (SDR)
- Marketing + Sales Tech Integrator
- Head of Online Community

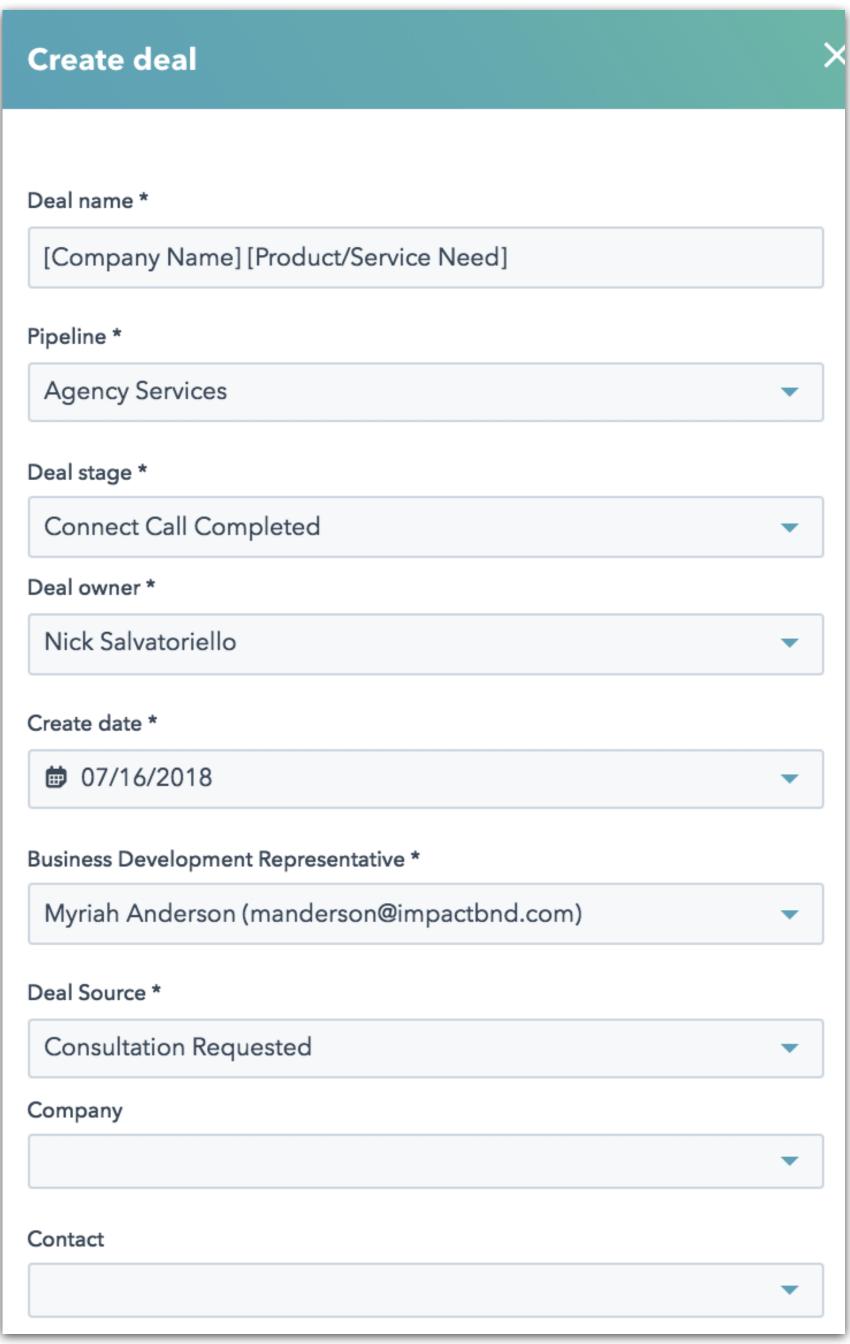
## LEAD MANAGER / CONNECTION SPECIALIST: TRACKED ON THE DASHBOARD



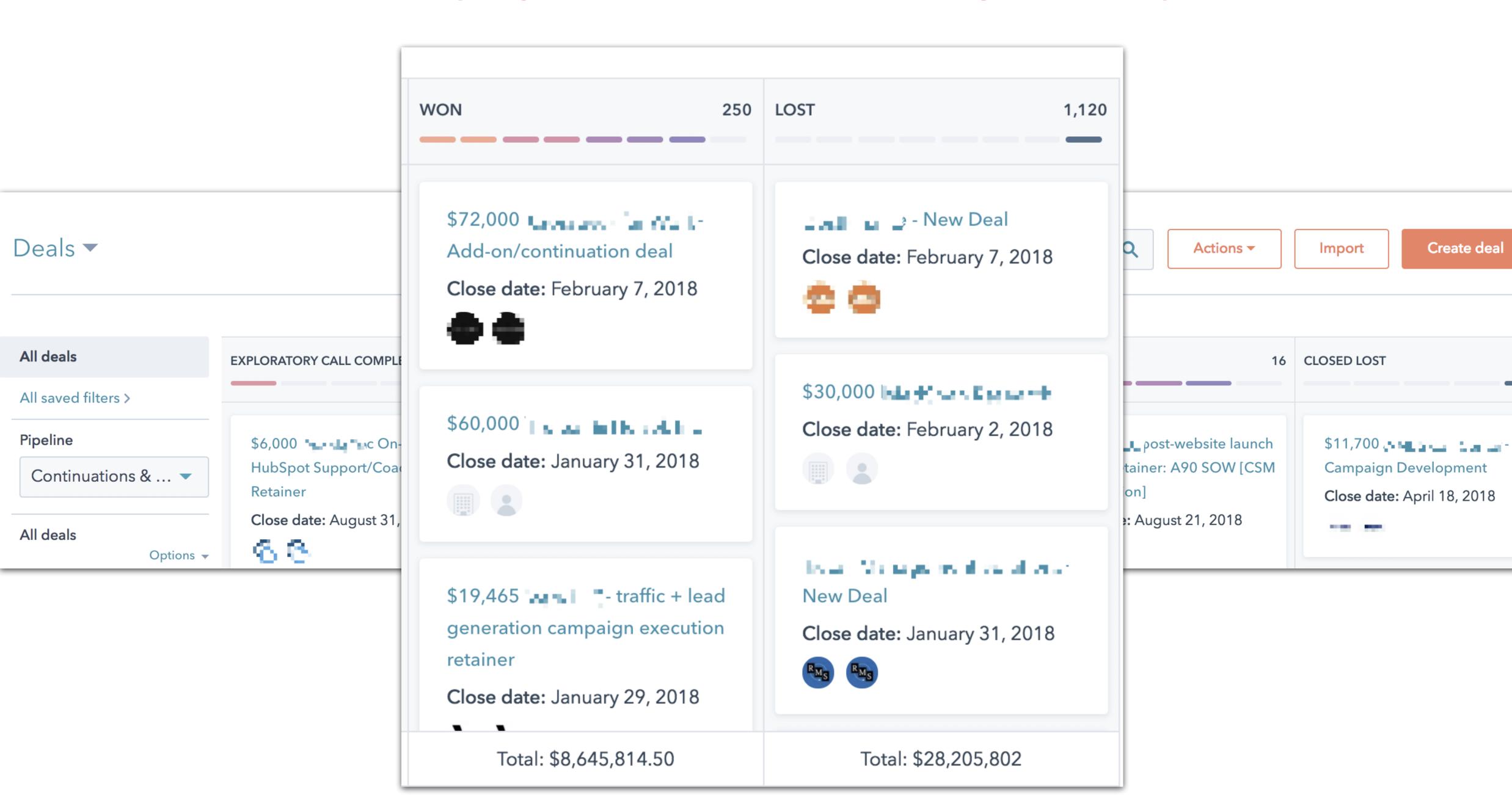
Learn More: <u>AFTER 50+ SALES CONNECT CALLS, HERE ARE 10 THINGS I LEARNED ABOUT BEING EFFECTIVE.</u>

## LEAD MANAGER ENTERS CONNECT CALL + DEAL INFO BEFORE BOOKING US

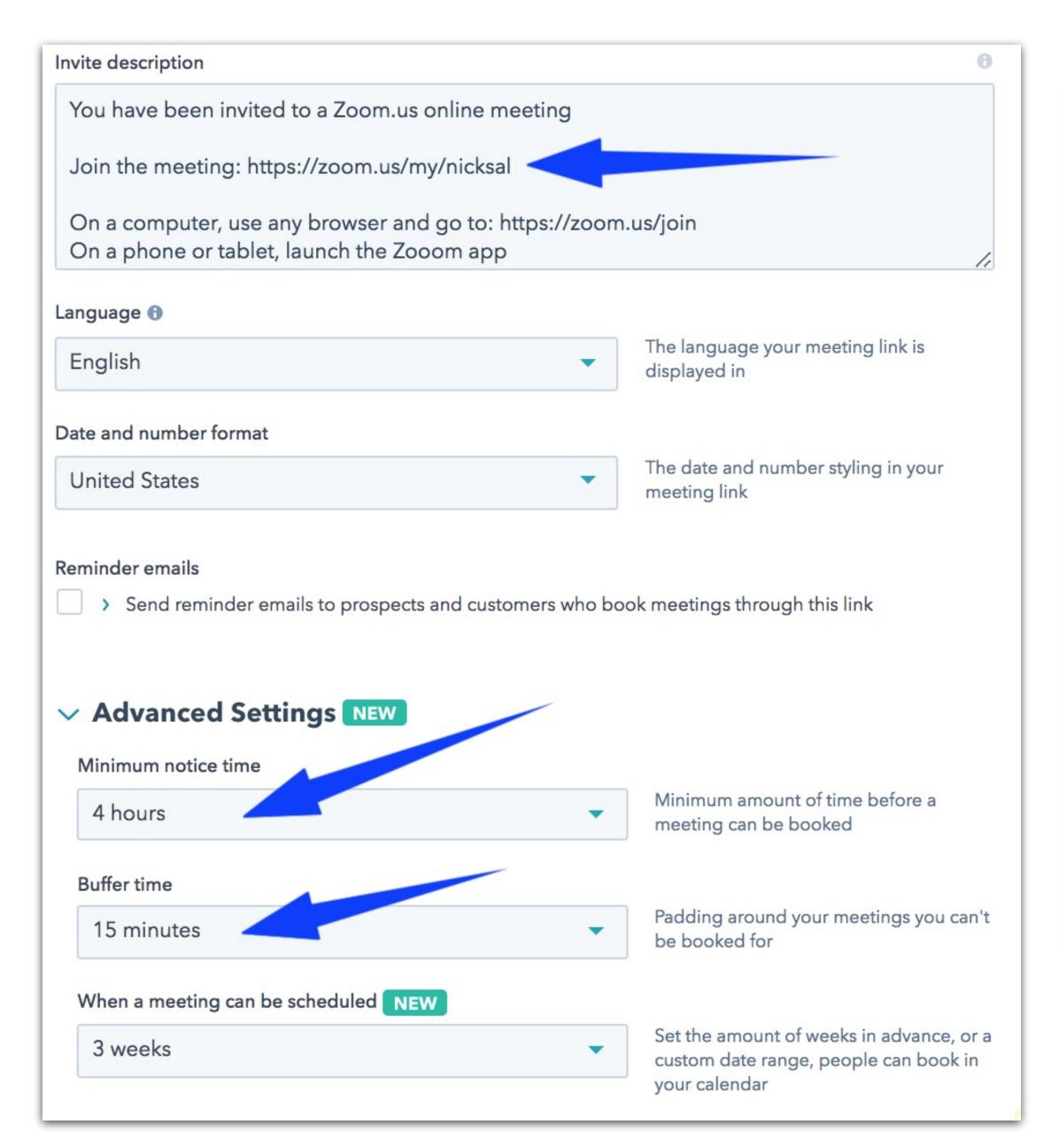


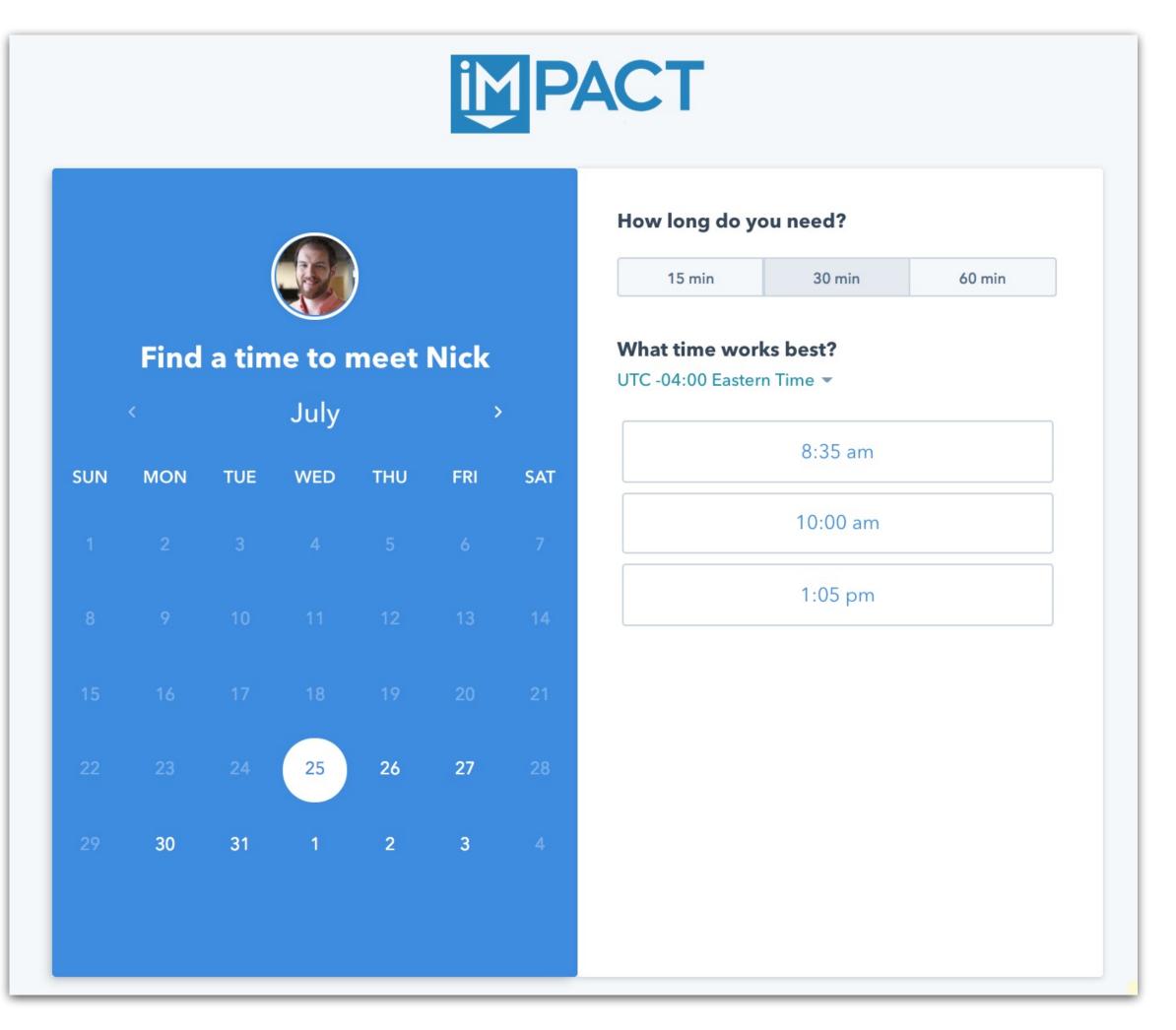


#### DEALS 'CARD VIEW' = MY HOME PAGE

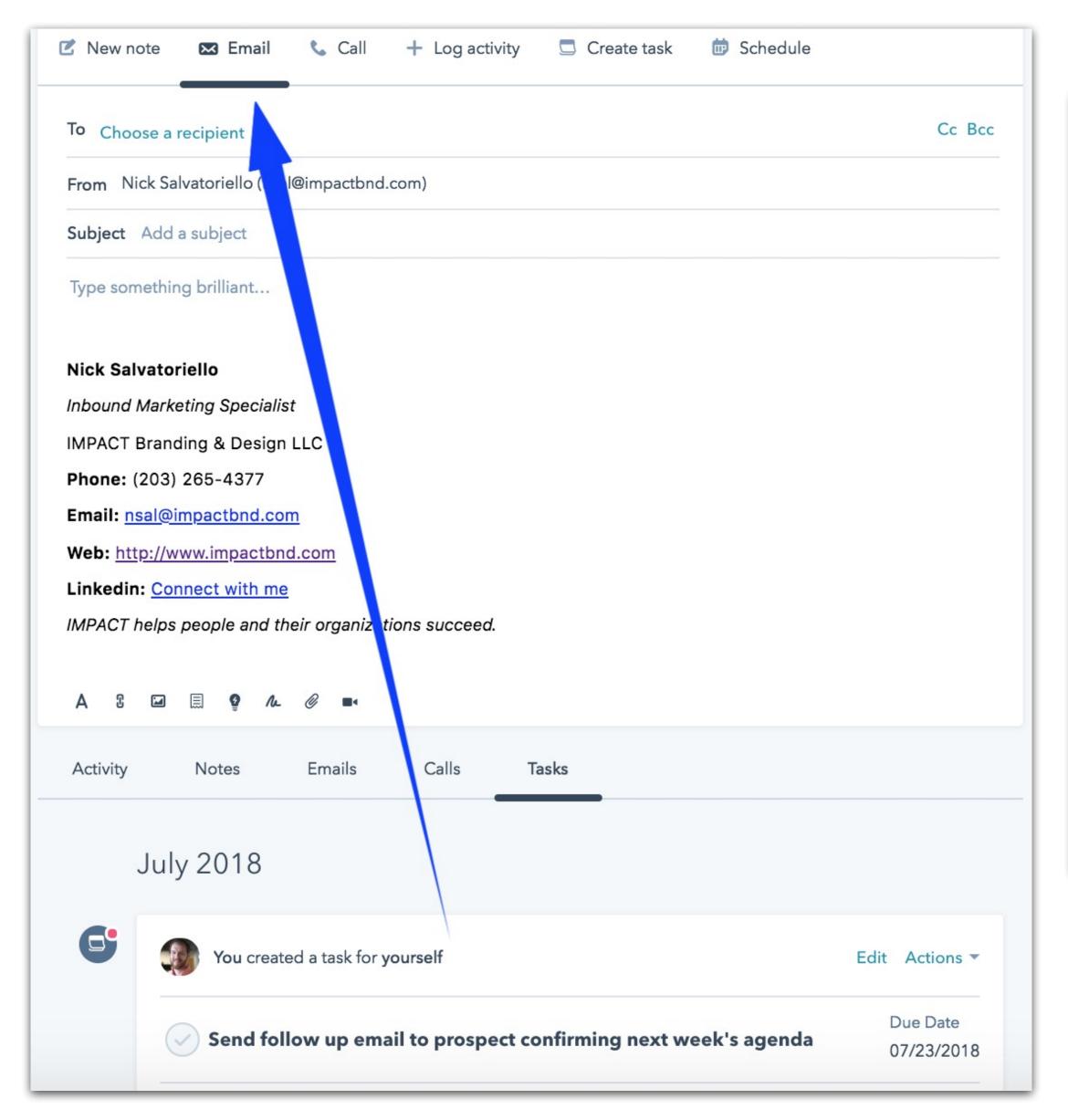


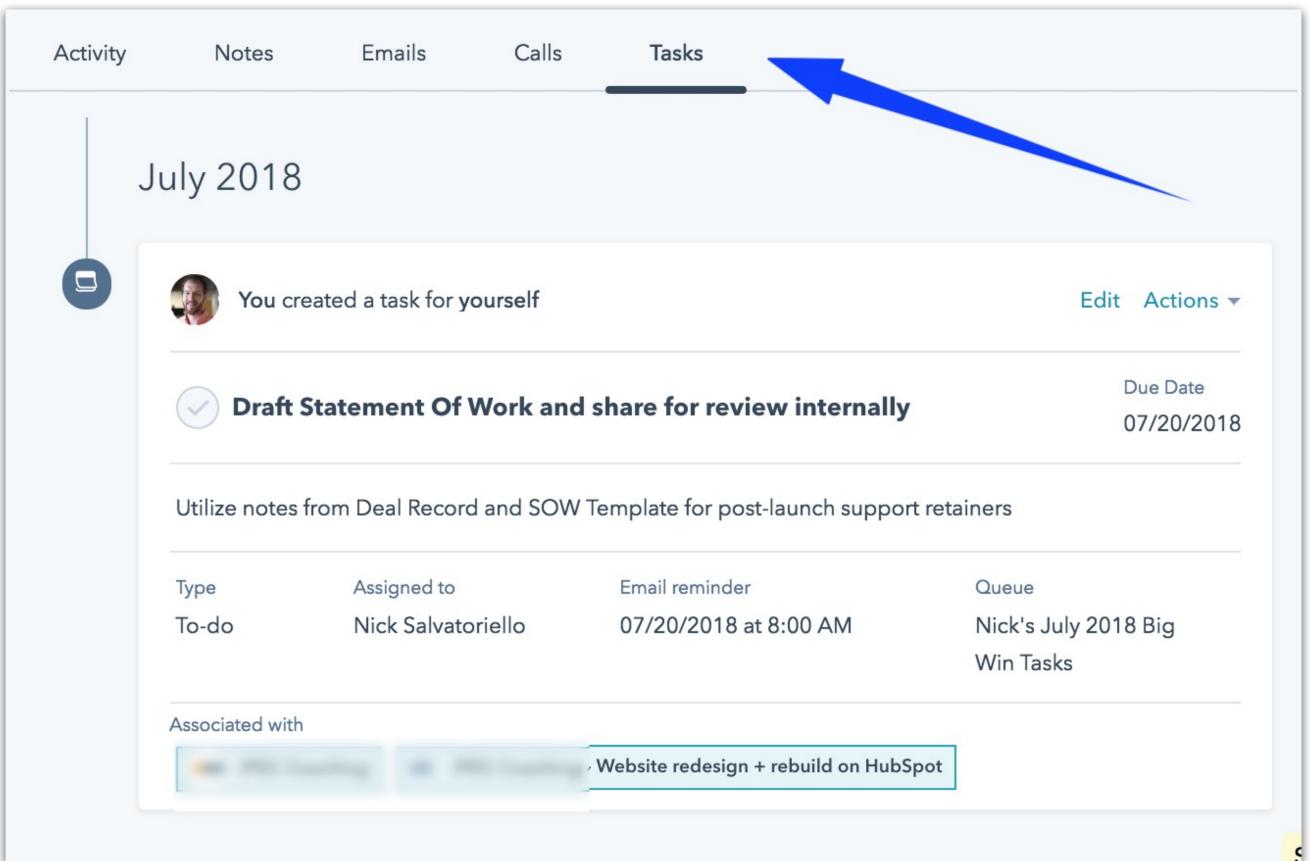
#### SET UP SELF-SERVICE MEETING BOOKING





#### STAYING IN THE APP, STAYING IN THE FLOW...





#### 'TASKS' = MY 2ND HOMEPAGE

Nick Salvatoriello ▼ Search for a task All types ▼ All time ▼ TITLE \$ TYPE 🔷 DUE DATE 🔷 **ASSOCIATED WITH** It's been a year since you marked this lead as closed lost.... Daniel Murphy Aug 16, 2018 4:40 PM Draft PPC Mgt SOW based SOW from Tom via Aug 14, 2018 Create a follow up task? It's been a year since you marked this lead as c Aug 10, 2018 We'll create a task for you to follow up with Daniel Email Katie + Bill, are we ready for finalizing qu Jul 31, 2018 Suppor... Murphy in 3 business days ▼ Send follow up email to prospect confirming n Jul 23, 2018 Add task Cancel Draft Statement Of Work and share for review i Jul 20, 2018 Don't ask me again Call Ross today to discuss Estimate/SOW Jul 18, 2018 9:00 AM **Steve Brooks** Check back on Steve's progress, wanna meet Kevin? Jul 11, 2018 Sonitrol New England Get back to James with alternative plans to move ahead i... Jun 28, 2018

#### OUR PLAYBOOK FOR INBOUND SUCCESS

WITH HUBSPOT SALES HUB



CENTRALIZE INFO **TRACKING** 



CLOSING DEALS FASTER



STANDARDIZE PROCESSES



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INCREASE EFFICIENCY



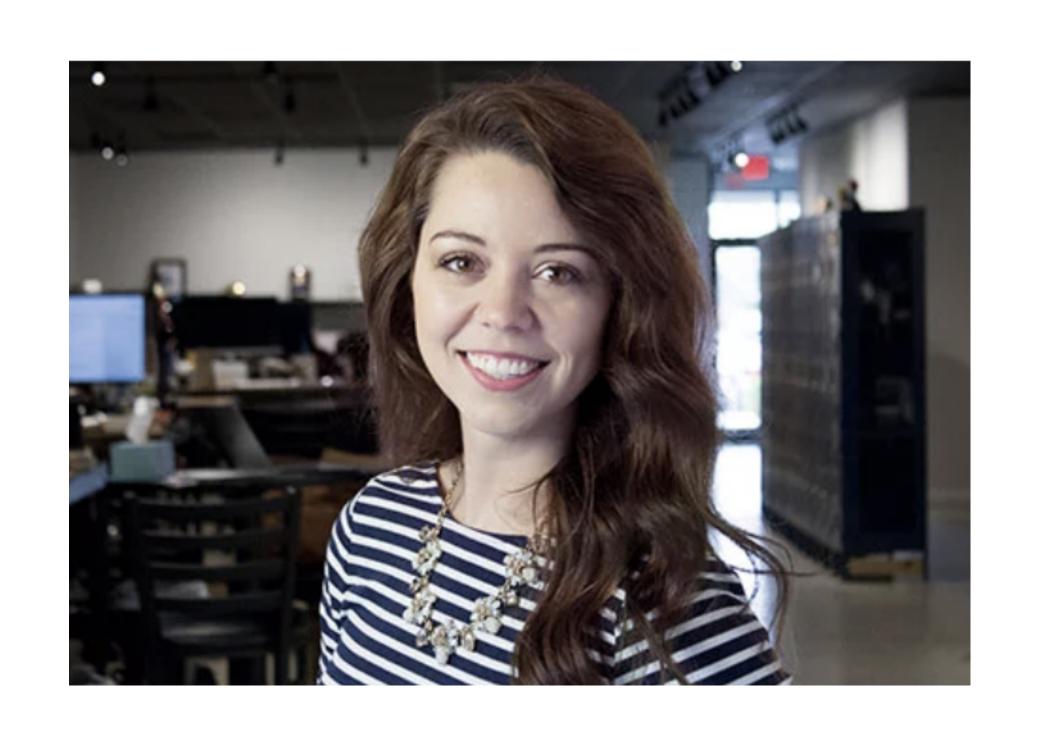
**EXPANDING OUR INBOUND** SALES TOOLSET



**EXTRACT INSIGHTS** 



SUSTAINING TEAM SUCCESS AS WE GROW



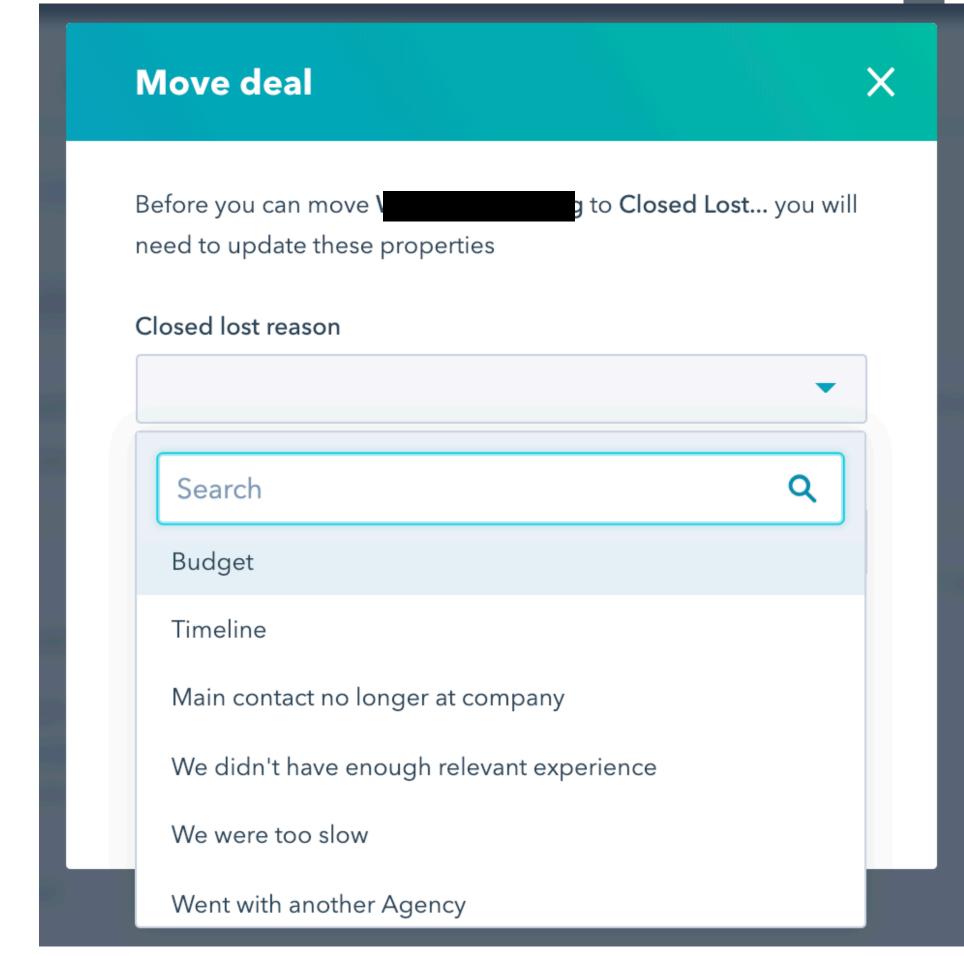
# "IT'S REALLY ABOUT TAKING THESE INDIVIDUAL PIECES OF DATA AND CORRELATING THEM TO EACH OTHER TO SEE IF THE SALES PROCESS CAN HELP INFLUENCE THEM."

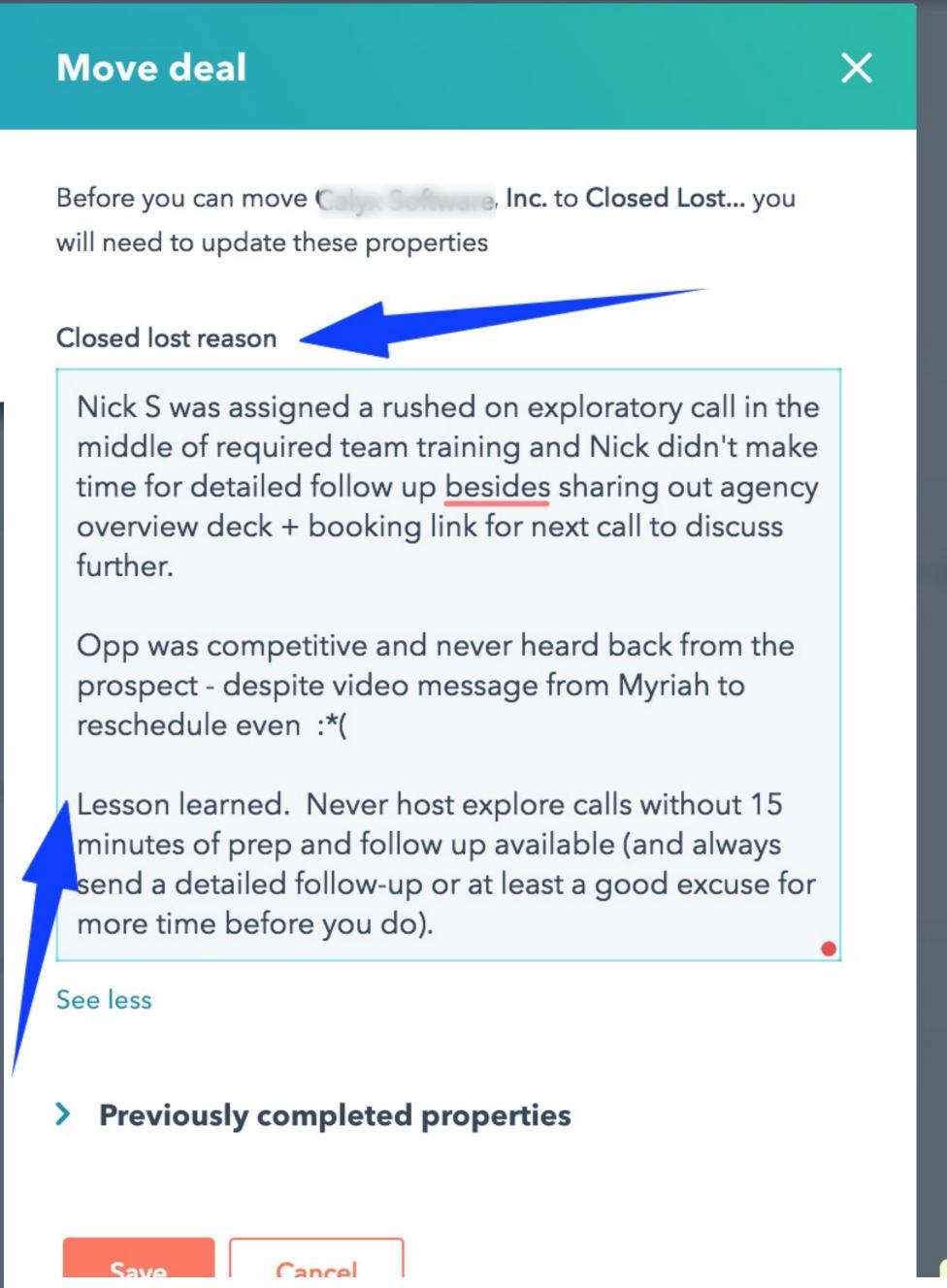
DAKOTA HERSEY

@ I M P A C T B N D

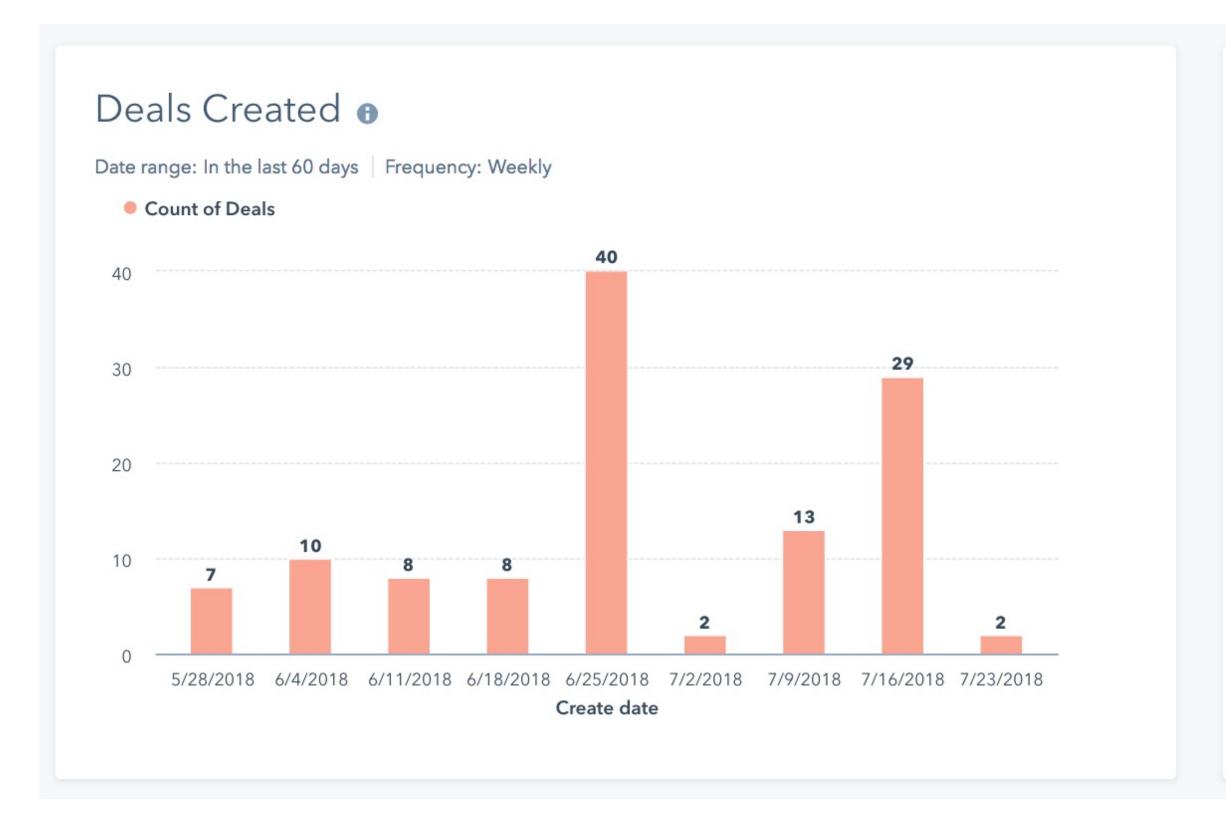
### TOP REASONS FOR CLOSED/WON OR CLOSED/LOST

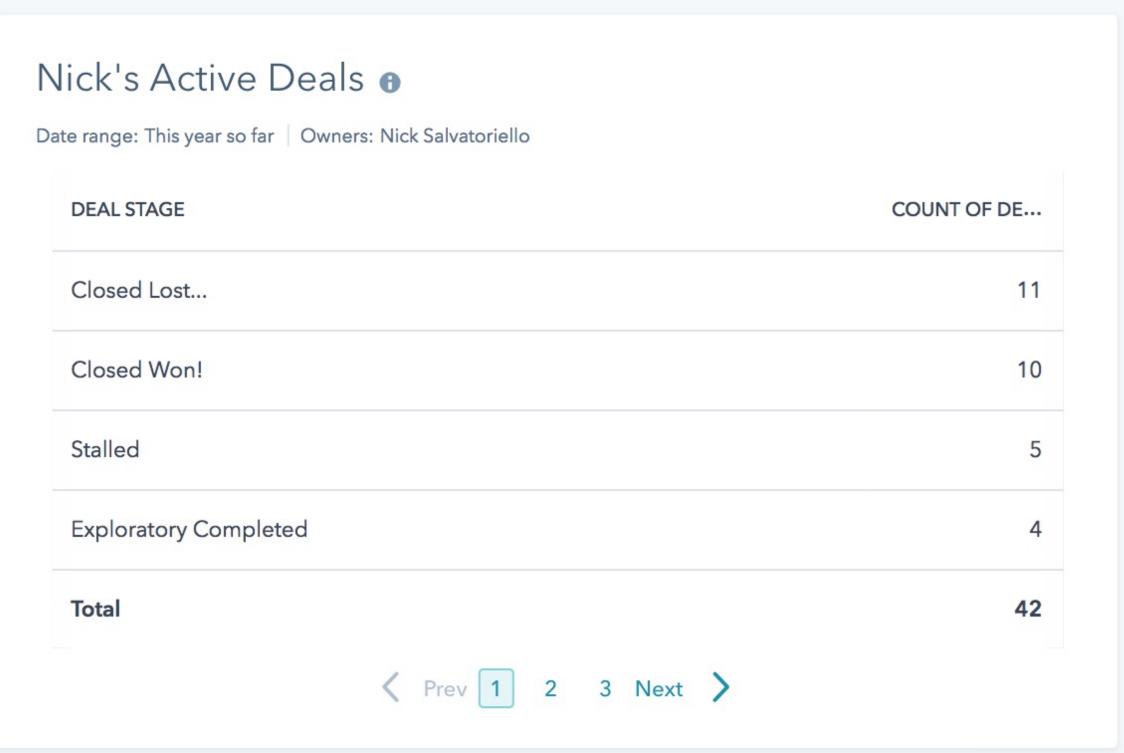
Conducting a mini-debrief on every deal that goes into either closed/won or closed/lost stage





#### MAINTAIN RESPONSIVENESS AND QUALITY

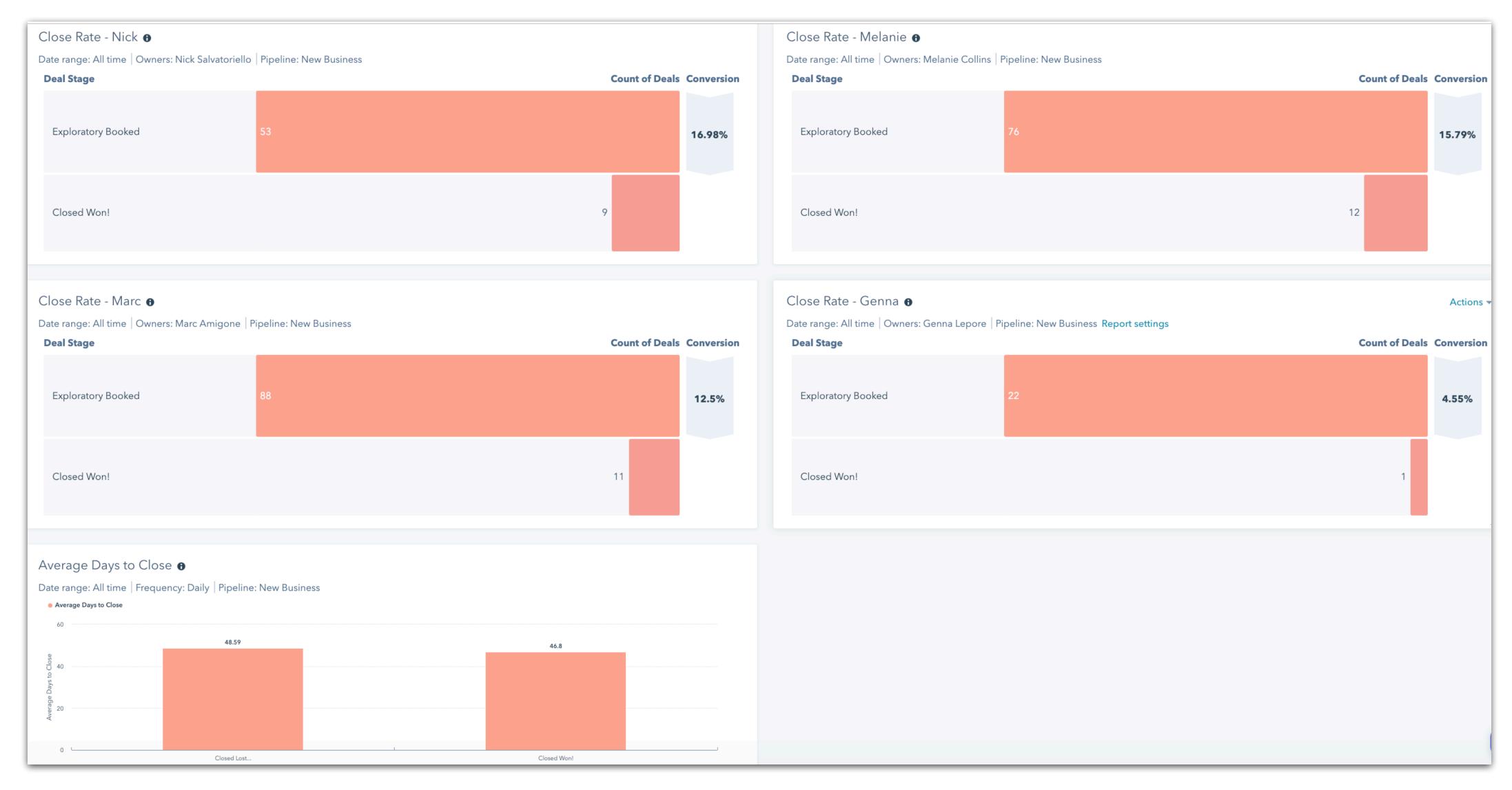




We learned that we could handle 10-15 active opportunities at once.

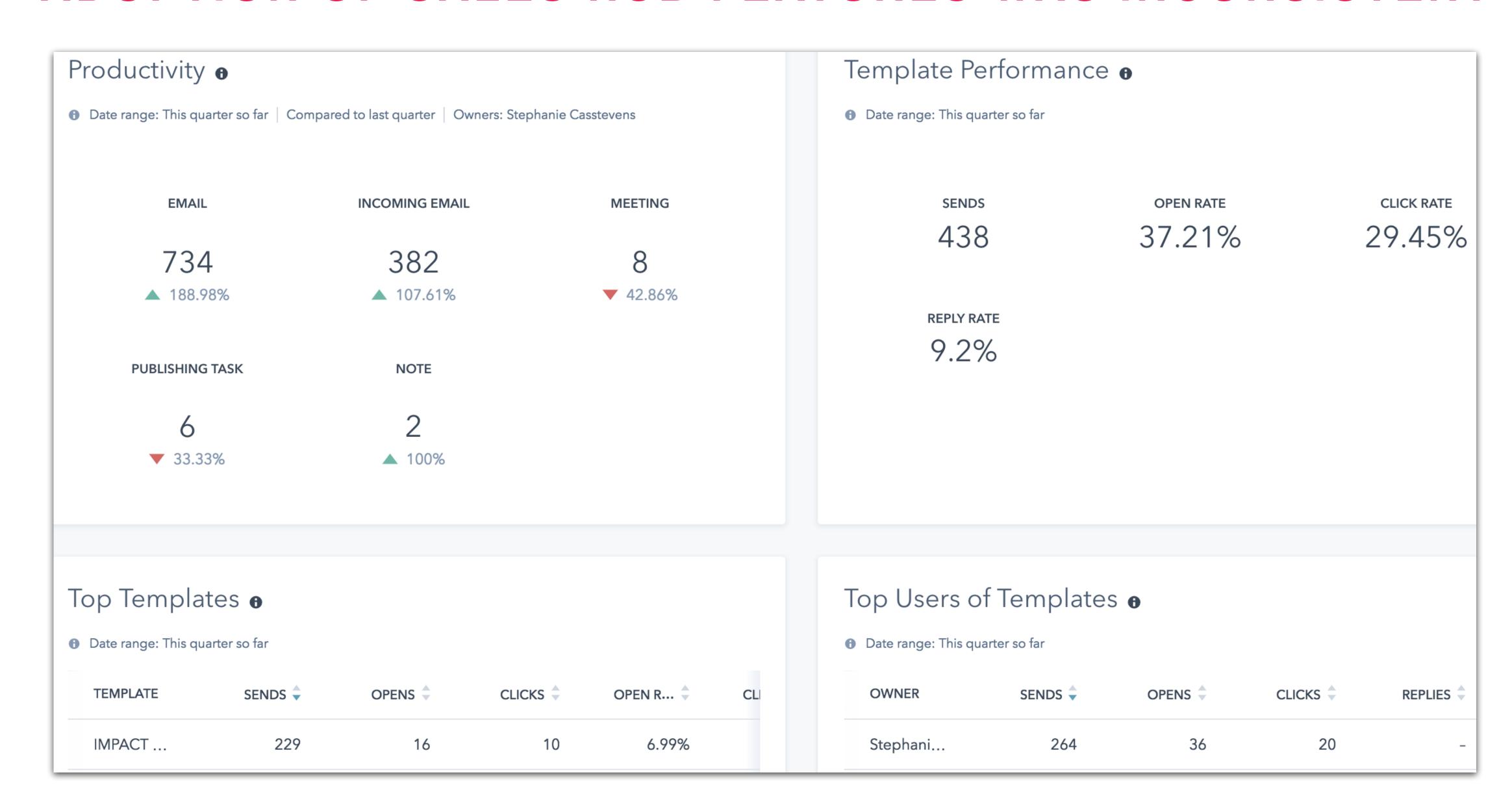
Anything more and our responsiveness and/or quality of response dropped.

#### SPOTTING TEAM-WIDE BENCHMARKS TO WORK ON:



We attained an average 18-20% **close/won rate** on all deals we got assigned to do exploratory calls with and ~30-day **average days to closed-won**.

#### ADOPTION OF SALES HUB FEATURES WAS INCONSISTENT



### HERE COMES 2018....

## THINGS TO KEEP IN MIND FOR YEAR 2 OF GROWTH:

#### GREAT SUCCESS = GREATER RESPONSIBILITY

Increasing team size, talent, and specialization allows us to expand the business, but also brings new challenges.....

#### Tom's Highest Priorities - January 22, 2018

- Finalize and implement 2018 Revenue Tracker Shandia
- Finalize 2018 scorecard and how to quickly get data for each metric Shandia
- Finalize new deal stages within HubSpot for the agency, education and sponsorship pipelines. Shandia
- Update / Simplify Master Services Agreement template by February 14th
- Implement optimized connect call process (doc started by Melanie) Shandia with Melanie
- Upload Q1 2018 Objectives into 7geese (Liz is on it)
- Create 1st draft of slide deck for new version of the sales presentation
- Work with Brie to put together plan to get THINK Creative MRR to \$80k (from \$50 -\$60k) once they come on
- Develop revised comp plan for CSM role
- Transition Nick / Melanie / New Salesperson into taking education calls
- Rebuild / relanguage TSL Speaker and consulting Agreements Shandia
- Optimize the Audit & 90-Day Plan Agreement
- Finalizing Client Qualifiers document to account for audit and new services

#### OUR PLAYBOOK FOR INBOUND SUCCESS

WITH HUBSPOT SALES HUB



CENTRALIZE INFO **TRACKING** 



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EXTRACT INSIGHTS



#### **CLOSING DEALS FASTER**



FOCUSING ON CUSTOMER SUCCESS



**EXPANDING OUR INBOUND** SALES TOOLSET



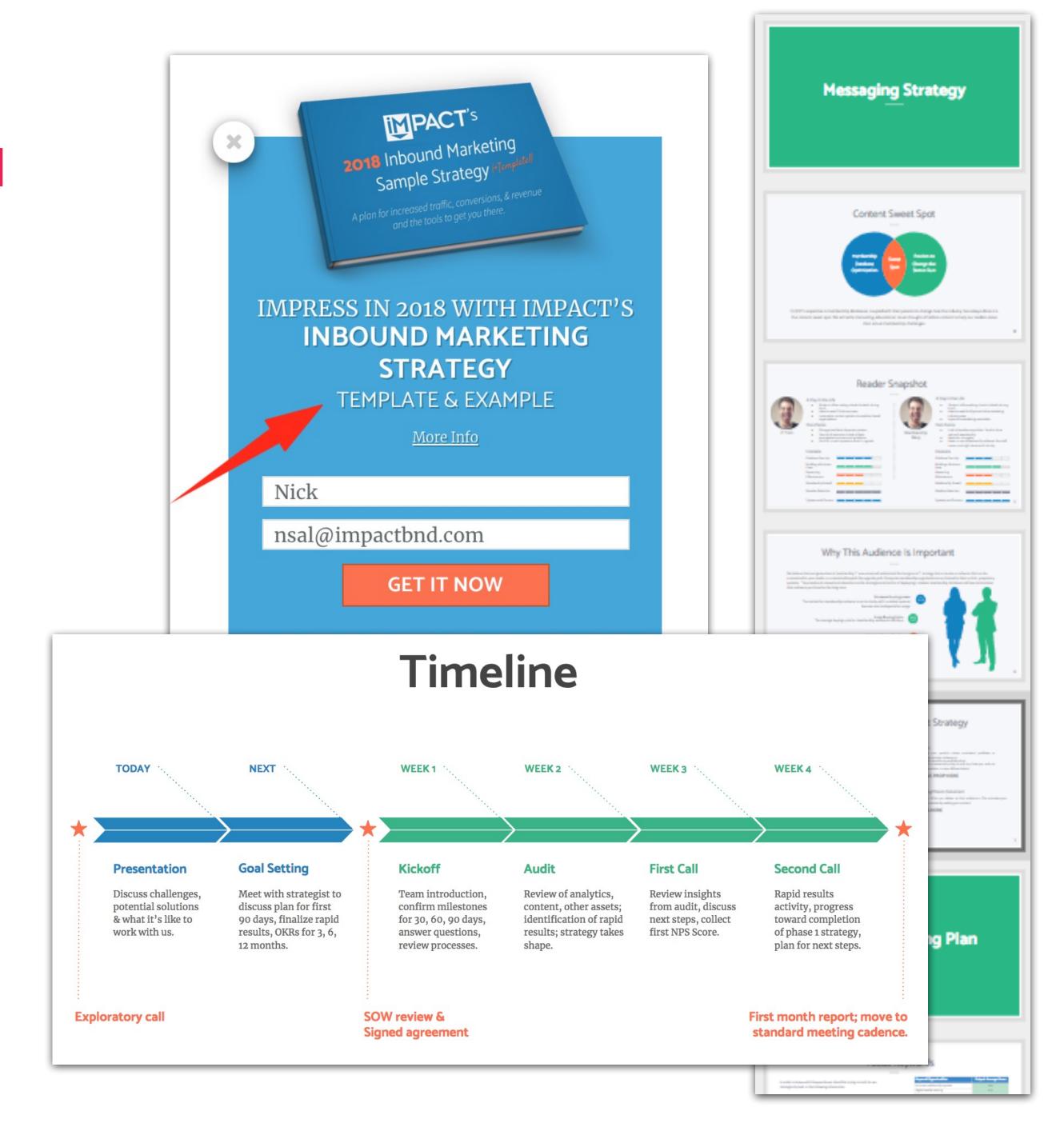
SUSTAINING TEAM SUCCESS AS ₩E GROW

## CREATING A TRIP WIRE / KICK-START OFFER



#### OUR NEW OFFERING: MINI AUDIT + 90 DAY PLAN

2-WEEK MARKETING AUDIT AND RECOMMENDED MARKETING STRATEGY FOR NEXT 90 DAYS



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## FOCUSING ON CUSTOMER SUCCESS



## FOCUSING ON POST SALE / CUSTOMER SUCCESS MANAGEMENT

TRANSITIONING FROM 'HUNTER' TO 'FARMER'
AS RELATIONSHIPS GROW AND EXPAND

#### ✓ ONBOARDING / ENGAGEMENT

Internal hand-offs

Joining Project kick-offs

**Quarterly Business Reviews** 

#### CONTINUATION / RENEWAL

Ensuring timely conversations are had with customers

Discounts/pricing are available

Adjusting expectations based on lessons learned from previous work together

#### ✓ RETENTION / ACCOUNTABILITY

Owning the agreement.

Owning the executive relationship.

Running point if/when either party seeks to change direction.

#### ✓ UPGRADE / EXPANSION

Helping Product/Service team with timing, packaging, strategy

Presenting scope to client and closing

### HUBSPOT HAS PUBLISHED LOTS OF GREAT INFORMATION ABOUT THEIR EXPERIENCE



Learn more: Customer Success - The Third Growth Engine of Business

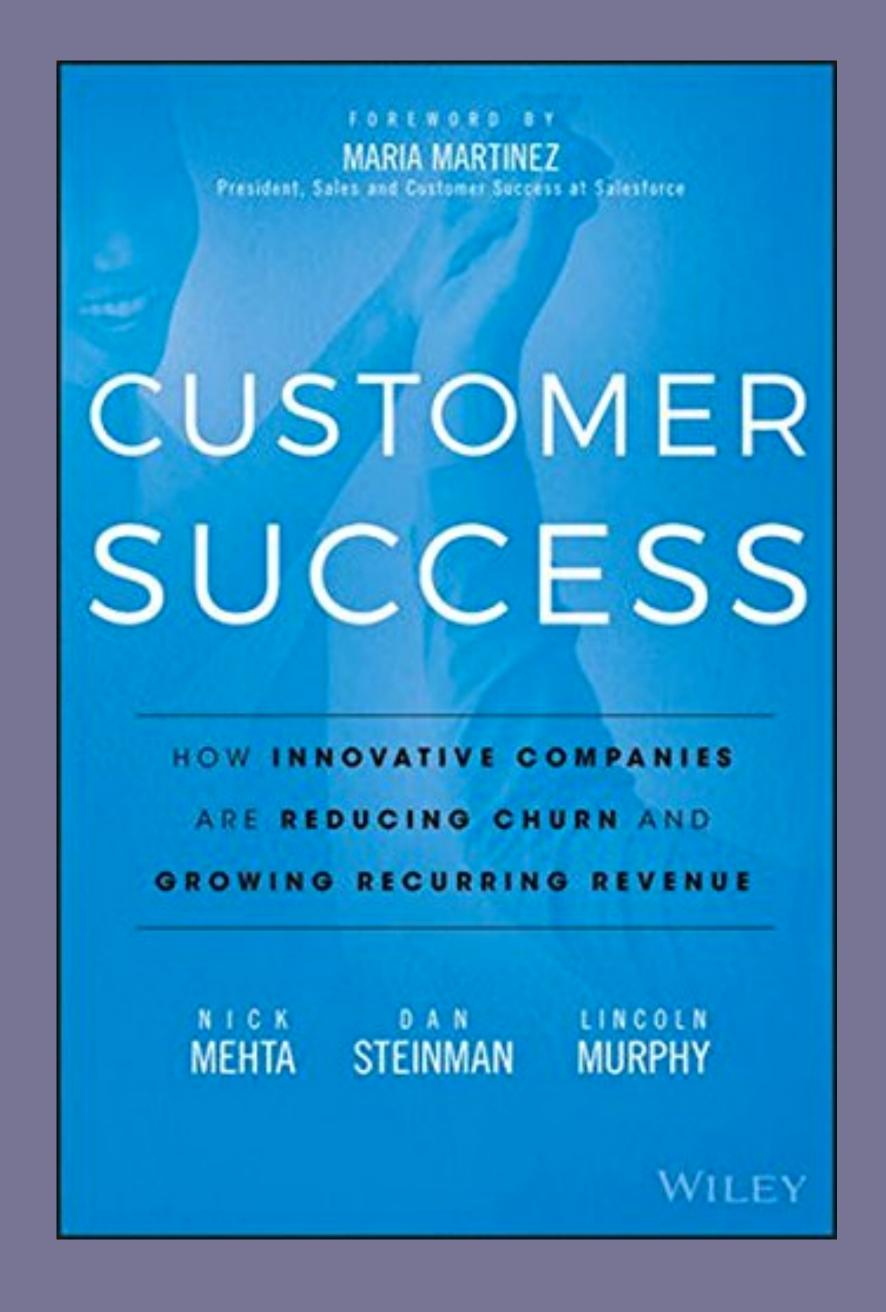
#### KEY RESOURCE

DEEP SPECIFICS FOR THIS FAST
DEVELOPING BUSINESS DISCIPLINE:

#### Why you want it for your team:

Customer success begins long before they become a customer (like, during the marketing and sales process).

Learn how the most successful companies are increasing retention and overall lifetime value of the deals they close.



#### OUR PLAYBOOK FOR INBOUND SUCCESS

WITH HUBSPOT SALES HUB



CENTRALIZE INFO **TRACKING** 



CLOSING DEALS FASTER



STANDARDIZE PROCESSES



FOCUSING ON CUSTOMER SUCCESS



INCREASE EFFICIENCY



**EXPANDING OUR INBOUND SALES TOOLSET** 

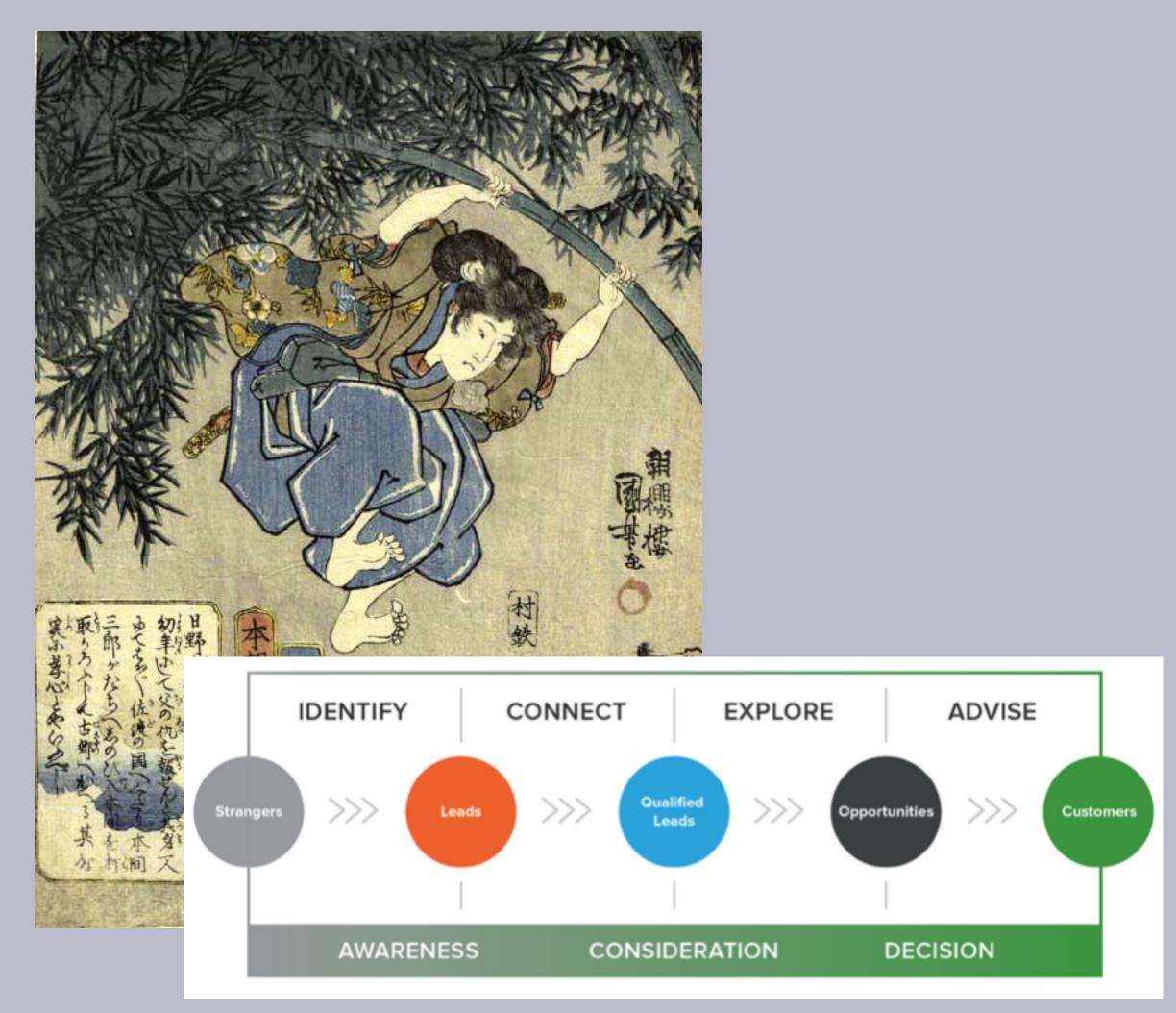


EXTRACT INSIGHTS



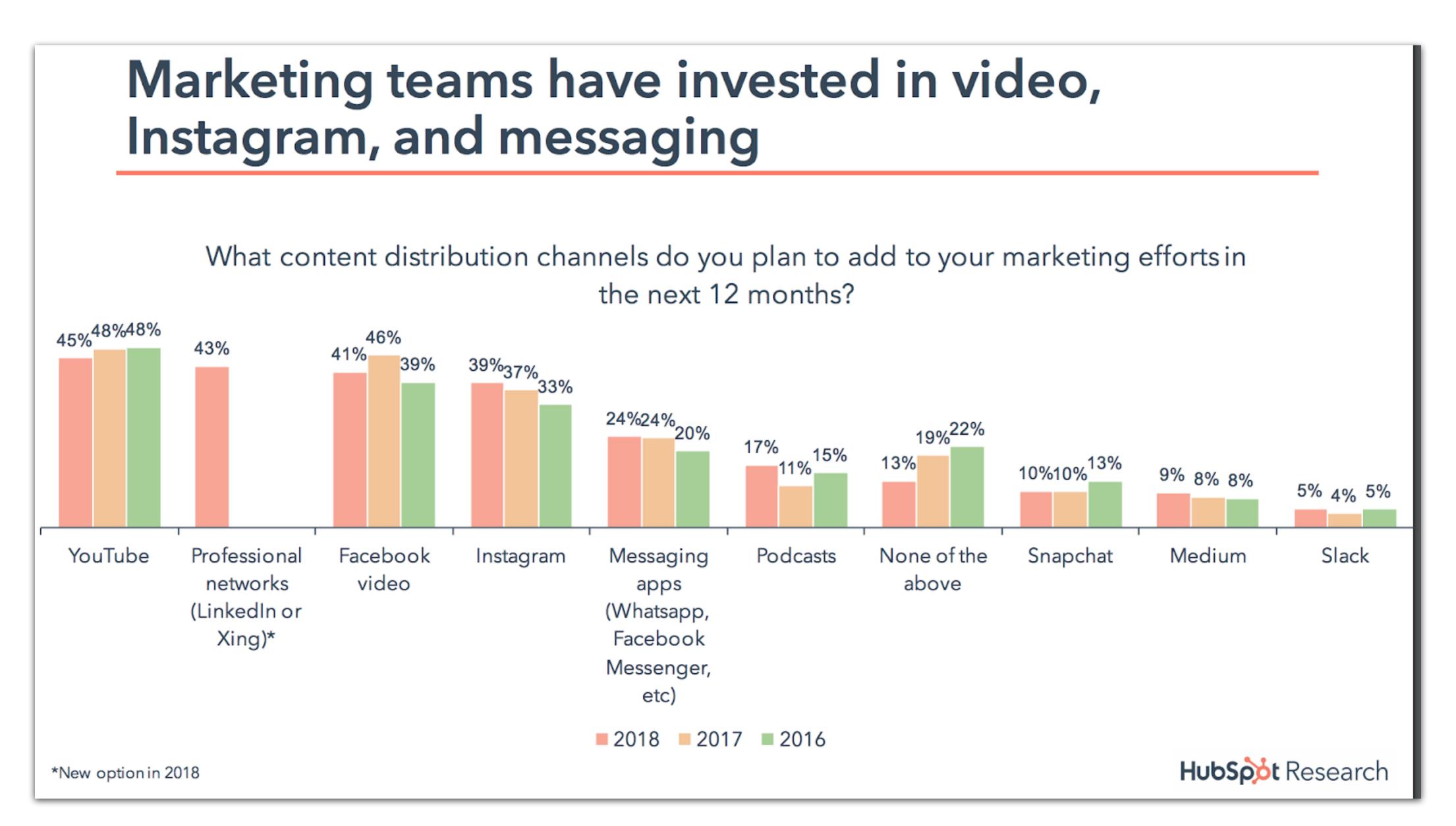
SUSTAINING TEAM SUCCESS AS ₩E GROW

## EXPANDING THE INBOUND SALES 'NINJA ARSENAL'



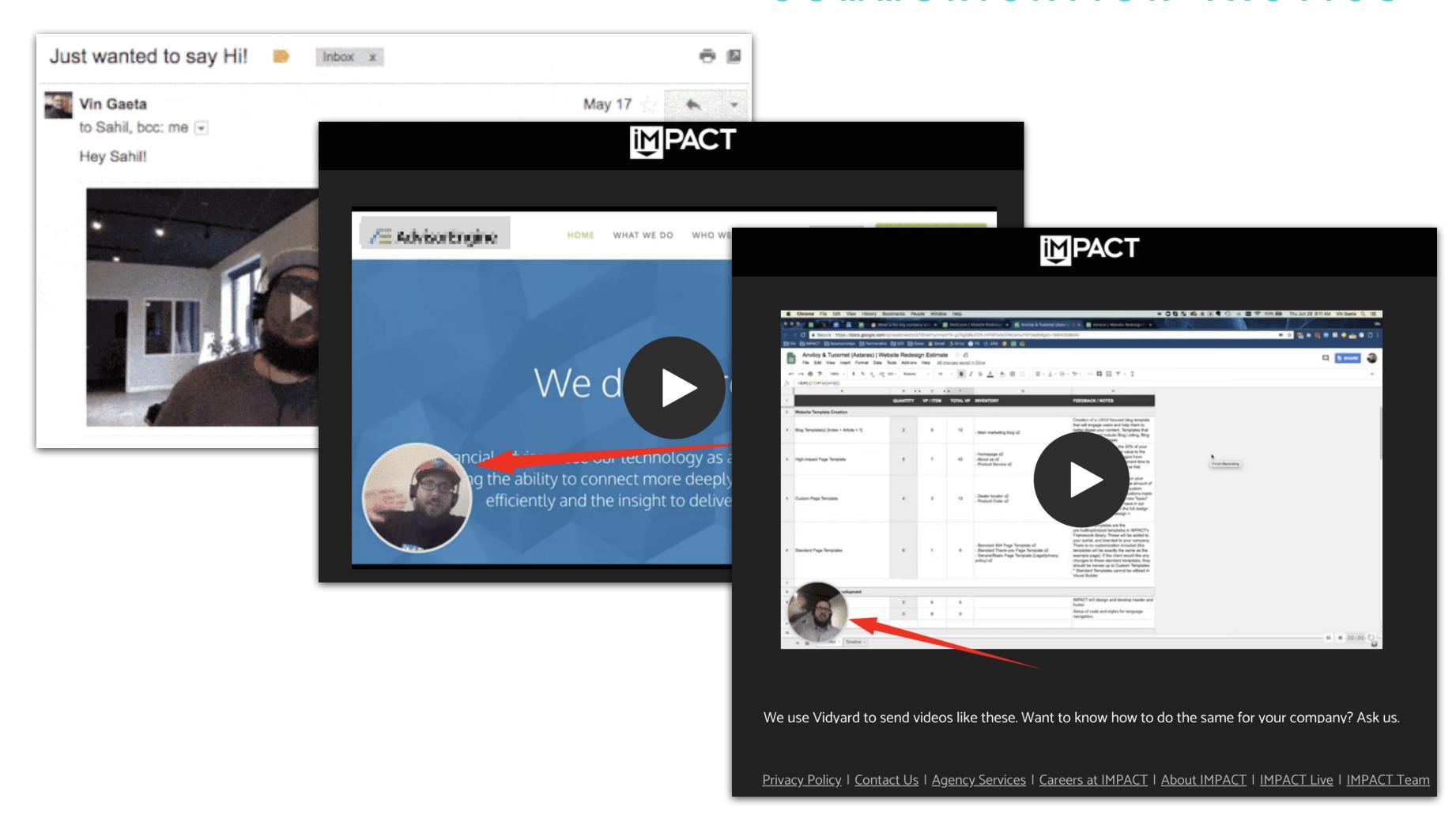
Source: Wikipedia, HubSpot

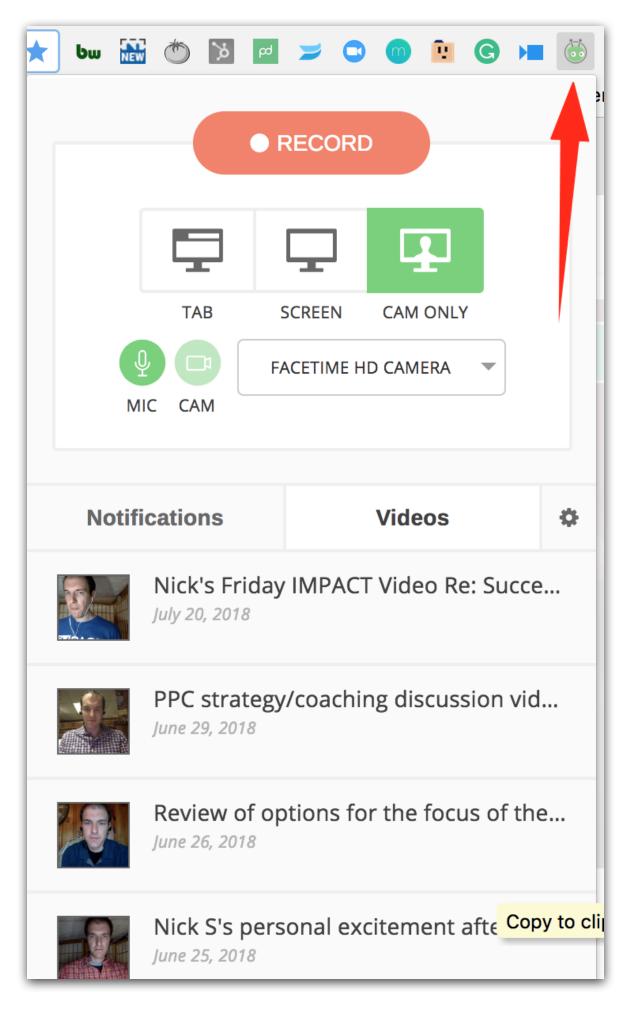
#### NEW SALES TOOLS TO BE FORGED...



#### **VIDEO IN THE SALES PROCESS:**

MORE EFFICIENT, EFFECTIVE, AND MORE HUMAN COMMUNICATION TACTICS





RESOURCE: 4 step-by-step scenarios that IMPACT used to deploy video

#### LEAD MANAGER/CONNECTION SPECIALIST OWNING LIVE CHAT

Ok. Let me get you connected!

Myriah Anderson 10:31 AM

joined conversation from Playbook Agency Microsite - Master Routing and Goal Leadbot Qualified

IMPACT 10:32 AM marked as CQL - 444

IMPACT 10:32 AM

I'll send you a meeting invite. What's your email address?

Myriah Anderson 10:32 AM Hi there!

I'm happy to answer any questions you have :) Read

Site Visitor 10:33 AM great! I am really looking for overall budget information which I will r would like to go with your agency to do the redesign and reboot of

OPEN ^

Steve 7:12 AM SS

Good...PPC is secondary to SEO/blog....i want to change our site to be configurators..something very different for our industry

Myriah Anderson 7:13 AM

Absolutely-I agree that it's really something different for your industry. I'll have to connect with Jason Rose, I'd love to see conversions on the configurators so far.

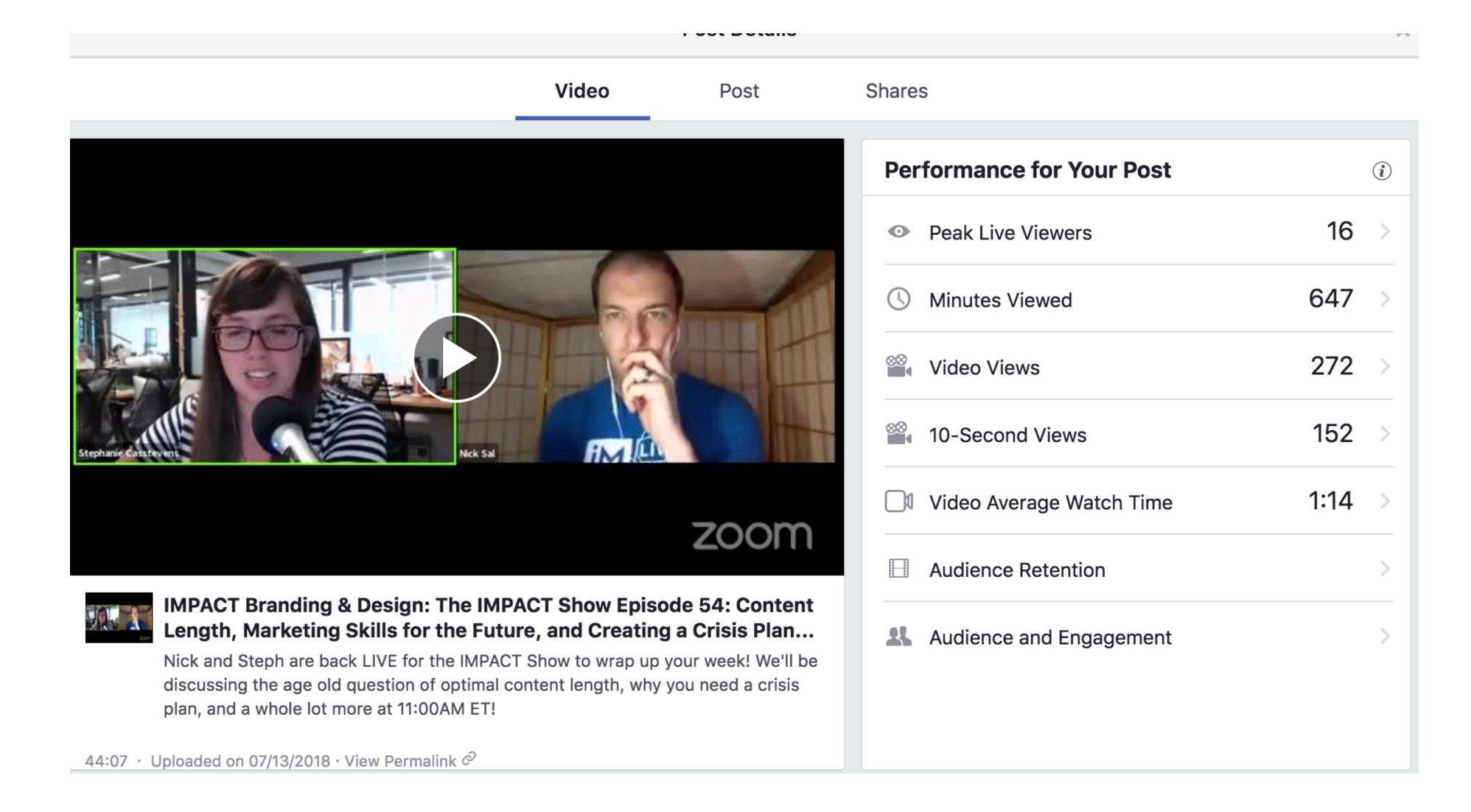
Steve 7:14 AM We have to optimize, etc....but they are pretty good

Myriah Anderson 7:14 AM That's good to hear!

Steve 7:15 AM BTW, thanks for everything....I thought your work was excellent

Myriah Anderson 7:15 AM Thank you! That means a lot. I really enjoyed working with you all :)

#### PODCASTING



See our example: <u>impactbnd.com/show</u>

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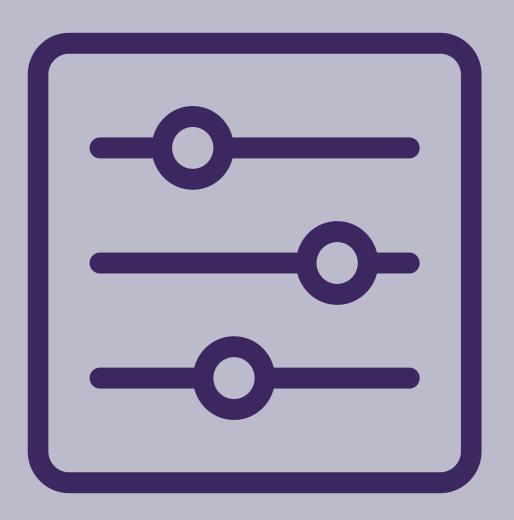


**EXPANDING OUR INBOUND** SALES TOOLSET



**SUSTAINING TEAM SUCCESS** AS WE GROW

## EPILOGUE: SUSTAINING SUCCESS AS THE TEAM GROWS



### FOCUSING ON "THE URGENT" PUTS PROCESS AND TRACKING AT RISK...

#### Sustained Growth & Success - 60% Complete

Grow Revenue - 63% (OFF TRACK)

Hit the monthly revenue targets for each revenue channel

- Apr: \$544,771 (DONE)
- May: \$590,980 (88% MISSED)
- June: \$387,194 (OFF TRACK)
- Qtr: \$1,522,945 (OFF TRACK)



Develop more sophisticated, real-time dashboards to track leads/conversations booked to scheduled, Audit to Continuation conversion rates, HubSpot Sold MRR, and individual performance

- Improve Sales & Success Operations 50% ON TRACK
  - Complete Implementation of the Customer Success Manager role, development of Sales Operations Position, development of Client Success Specialist Position, finalize and launch the Marketing & Sales SLA
- Develop IMPACT's Strategic Partner Network 100% DONE
   Create a mutually beneficial, legal Partnership Agreement, develop onboarding program for Partners
- Fulfill & Expand IMPACT's Sponsorship Program 47% ON-TRACK

Ensure delivery on promise of initial Sponsors, sell additional sponsorship and media, Finalize podcast sponsorship program, setup IM Live 2019 Sponsors for Success

## MAINTAINING QUARTERLY OBJECTIVES + KEY RESULTS (OKR'S)

This is the responsibility of the sales leader, in consultation with his direct team and peers on IMPACT's leadership team.

#### IMPACT's Q1 Objectives

#### **Sustained Growth & Success**

- Develop best fit matrix / Criteria for moving stages in updated process (with audit #2) - Launch by mid Jan
- Update the process & presentation deck to show offering updates (and audit etc)
- Update to the website to reflect offering updates (services offerings), get our top ranking for Inbound Marketing Agency back
- Revenue targets/goals (agency, education)
- Improve revenue and deal tracking (with all new things added)
- MSA is updated and quick to sign (Feb 14 <3)</li>
- Sell 2 webinars

#### Q2 2018 | Sales Objectives & Key Results (OKRs)

OO: "Sustainable Revenue Growth"

Revenue Targets (provided THINK onboards in April)

#### Performance

- o \$XX,XXX sold of consulting / training / workshops
- CSM Objective (once rolled out): % portfolio revenue increase
- # of audits sold / audit to MRR sold
- X new major clients (or audits) by EOQ (% of revenue increase / mo. / qtr.)
- Conversion rate of BOFUs from X to X (# of audits sold > Audits to MRR conversion)
- HubSpot sold MRR goal

#### Operations

- Client Success Manager beta launched by 4/15, full launch by 6/1
- Updated SOWs for each service offering
- Create Client Success Specialist role (onboarding, job description, metrics)
- Create Sales Operations Specialist role (onboarding, job description, metrics)
- o Project plan for video content in sales

#### PEOPLE TOOLS: BECAME IMPORTANT TO HELP SCALE

#### **People Tools**

- Salary Tiers
- Job Descriptions
- Skill Definitions and Recommended Trai
- Quarterly Reviews
- Core Value Definition Clarity
- Individual Development Plan

This is a demo, not a training. Will go fast, been working on.

#### **IMPACT Individual Development Plan**

Team member: NAME Date created: DATE

#### Your Vision:

	Short-term (1-2 years)	Long-term (3-5 years)
Professional Goals: Future positions, tiers, career path		
Personal Goals:		
Financial Goals:		

Top 5 Strengths (Personally and Professionally):	5 Opportunities for Growth:
1.	1.
2.	2.
3.	3.
4.	4.
5.	5.

Quarterly Individual OKRs (3-5)

#### ARE YOU A NEW LEADER OF INBOUND SALES NINJAS?

#### GET TO KNOW TOM DISCIPIO

**SALES · LEADERSHIP** 

#### Managing a Sales Team: 7 Lessons from a First-Time Sales Leader

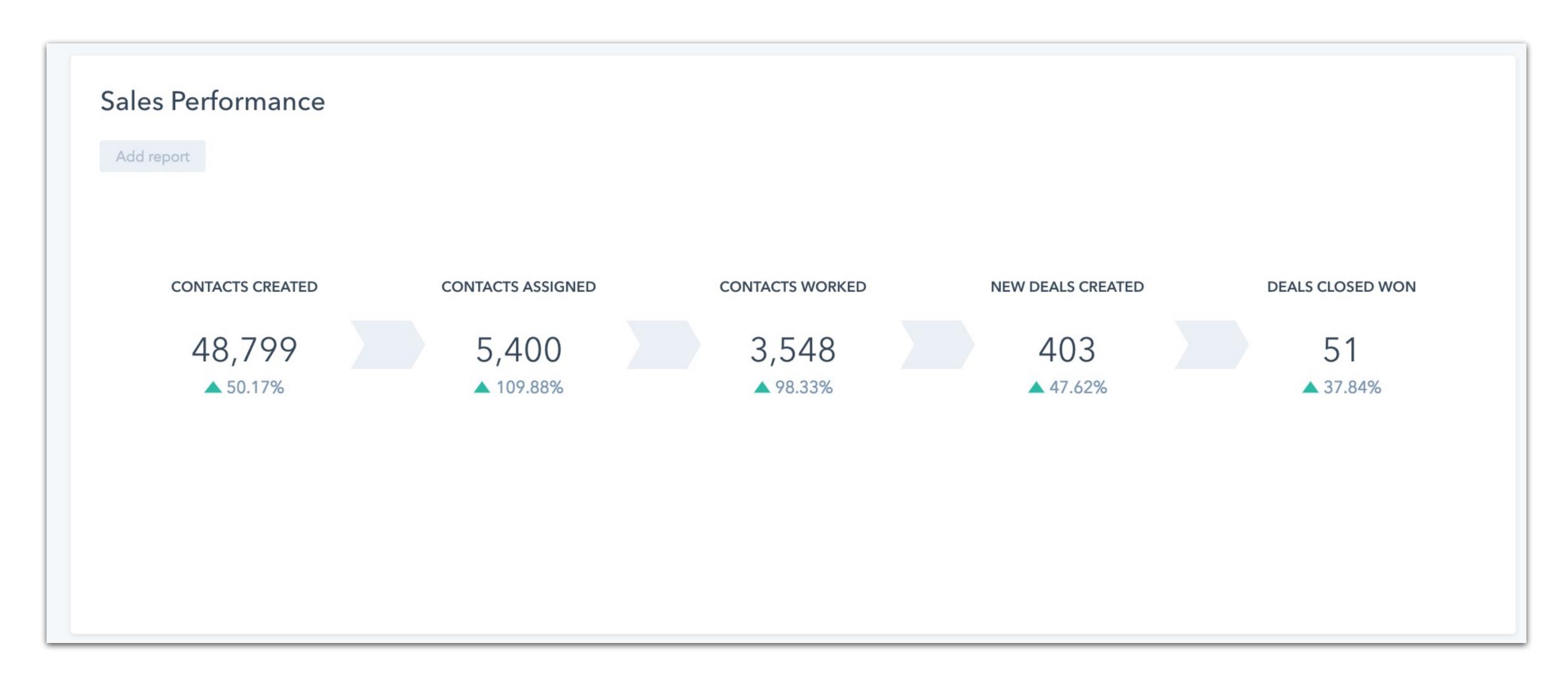


By: Tom DiScipio January 25th, 2018



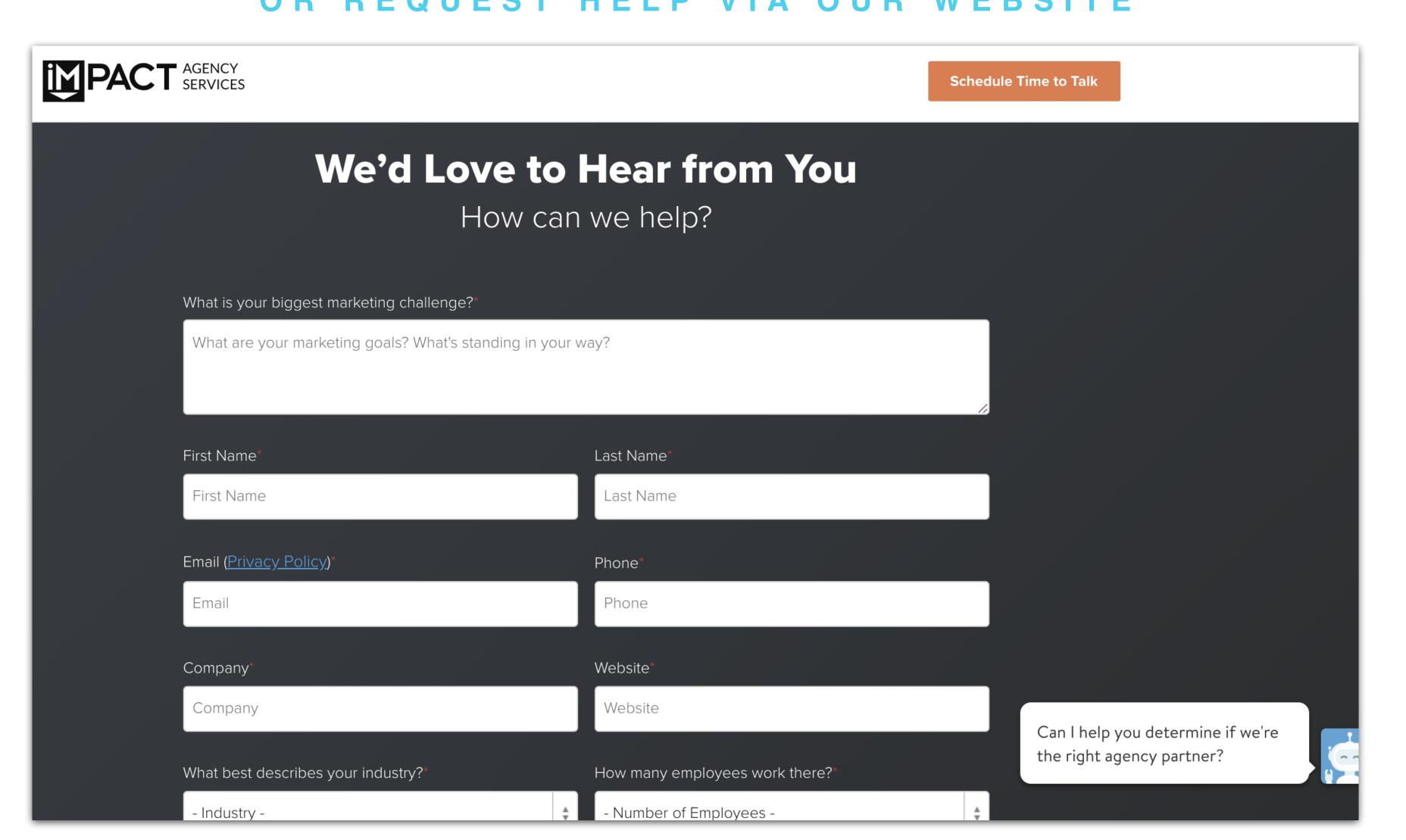
I wasn't always in Sales. I graduated college with a degree in Graphic Design and Presentation and minored in Art. My first real job out of college was working as a production associate at a local sign shop, assisting with digital design and installation of signage. Fortunately for me, the next step in my career was joining Bob in the early days of IMPACT, continuing the execution of creative work. As we grew

#### THE INVESTMENT IS WORTH IT, YOU'LL SEE!



## WANT TO LEARN MORE ABOUT HOW IMPACT DOES INBOUND SALES (AND HOW YOU CAN TOO?)

### LET'S CHAT LATER OR REQUEST HELP VIA OUR WEBSITE



#### NEED A FREE CRM THAT'S BUILT TO SCALE?

HUBSPOT'S IS FREE TO TRY:

IMPACTBND.COM/GET-HUBSPOT



#### GET THE DECK

impactbnd.com/ninja

#### **GET TO KNOW**



Visit our website: impactbnd.com

#### LET'S CHAT

Let's connect after the event or online







### QUESTIONS?

## WHAT'S YOUR EXPERIENCE?

BE BOLD. ASK AWAY...